



POLITECNICO
DI MILANO



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**Green Move: a (sustainable) project
of electric vehicle sharing
for the city of Milan**

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Introduction

1. What is the project
2. Some cases of success
3. Key points
4. Configurations
5. Stakeholders
6. Maps
7. Demand analysis
8. Trial (the condominium car)
9. Conclusions

□ Incentives and taxes

- (use alternative modes, reduce driving)
- ✓ congestion & park pricing (*Button and Verhoef, 1998*)
 - ✓ mobility credits (*Banister, 2000*)
 - ✓ ...

□ Improved transport choice

- ✓ demand-responsive services (*Brake et al., 2007*)
- ✓ car pooling (*Correia and Viegas, 2006*)
- ✓ vehicle sharing (*Katzev, 2003*)
- ✓ services for nonmotorized (*Pucher and Buehler, 2008*)
- ✓ ...

□ Policies, programs, land use management

- A service about the **shared use of a car fleet**
- Cars available for a group of users:
 - ✓ reservation system
 - ✓ cost proportional to use
- Allow to have at disposal a car
 - for family or company needs, not owning one :
 - ✓ without fixed costs (tax, insurance, maintenance, box, ...)
 - ✓ paying only the use
- Ideal solution for those driving **less than 10.000 km per year**

Car sharing characteristics

- Vehicle sharing is attractive for an “occasional” use
- Barriers: capillarity and availability (*Katzev, 2003*)
- The concept had different evolutions, such as neighborhood model, station cars, multi-nodal (*Barth & Shaheen, 2002; Brook, 2004*)
- Until the 90's, most of the services were a failure:
public support (*Shaheen et al., 1998; Burlando et al, 2007*)
- Environmental benefits (*Katzev, 2003; Martin & Shaheen, 2011*)
 - car ownership: reduction of 12-15 private cars for each car shared
 - cars circulating: 20% less emissions for each member of car shar.
 - soil occupation
- Recently: use of electric cars



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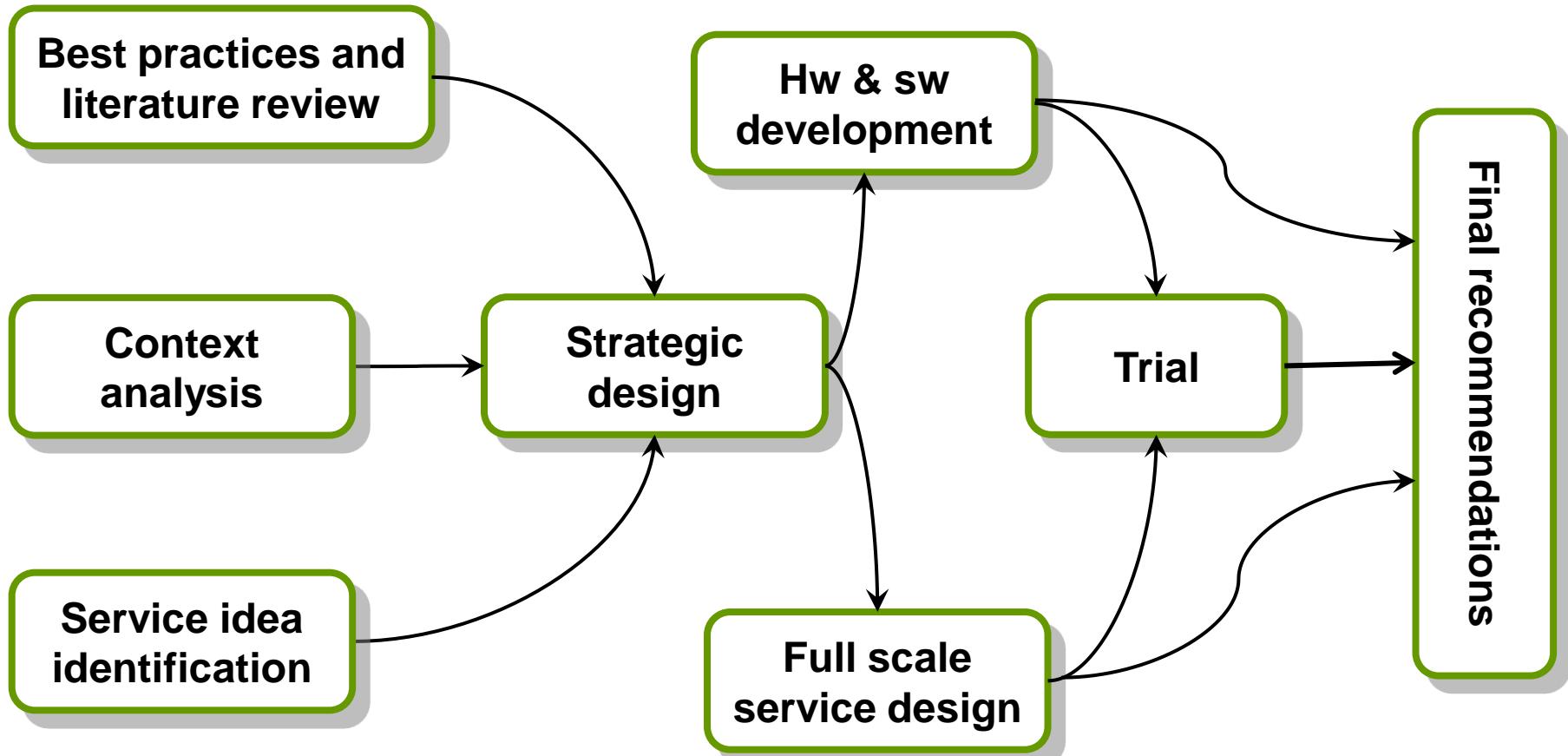
Green Move

- Objective: design & test a **electric car-sharing system** in Milan
- Coordinating a 2½ years project financed by the Lombardia Region (5 millions €), involving **eight research centers** of Politecnico di Milano
- Outcome:
 - the design of a **full scale** service
 - a **trial** with a limited number of docking stations in Milan



Switch from “buy a vehicle” paradigm
to **“buy mobility services”**

The scheme



The main steps of a journey

book your trip

receive your code

unlock the vehicle

make your trip

return the car



0753



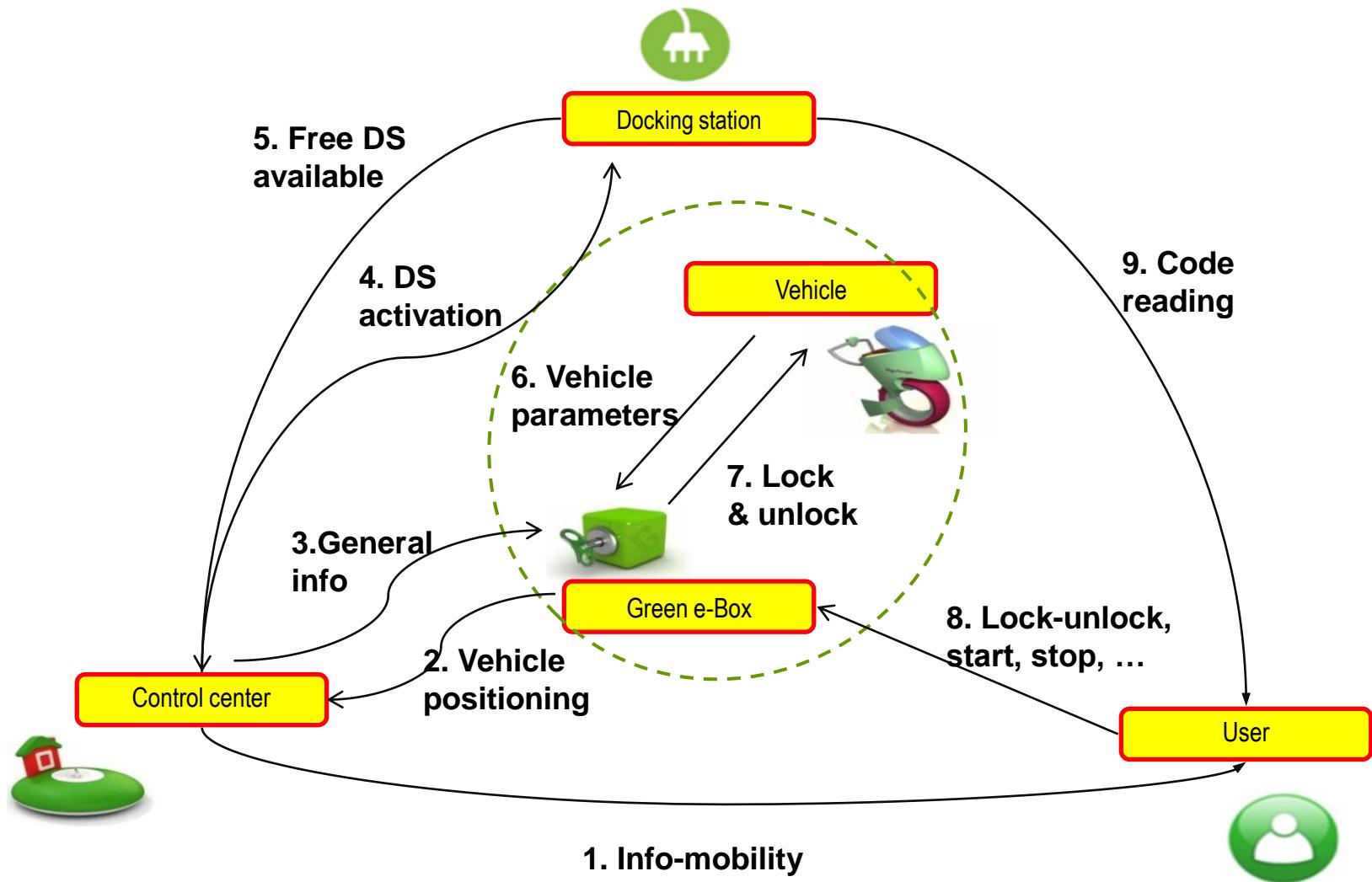
The GeB (Green e-Box)

Device to manage the vehicle functionalities, which can be installed in any (recent) vehicle

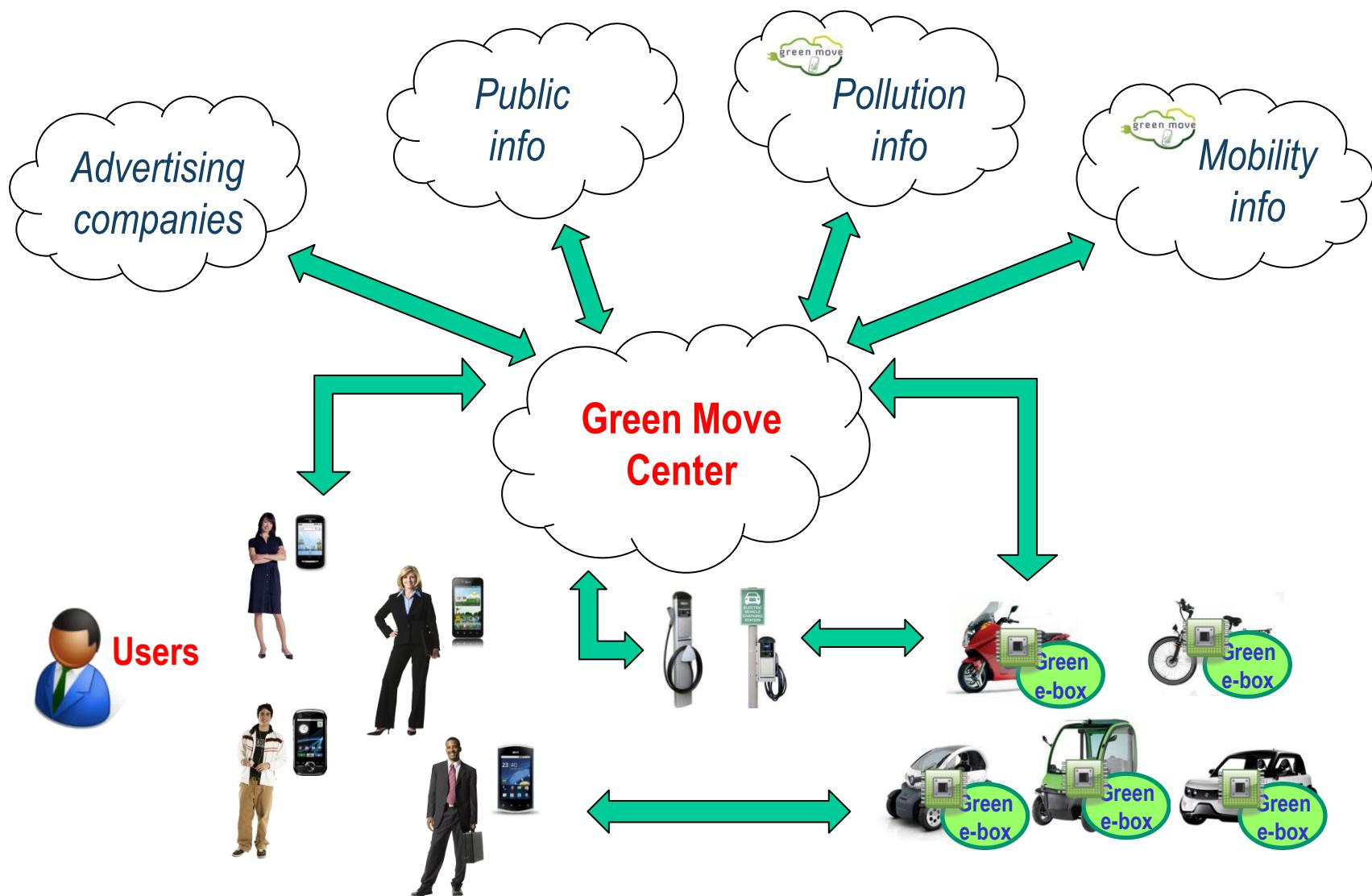
- **Keyless:** doors and/or engine enabled by smartphone, RFID, or SMS (no need for physical key exchange)
- **Multi-owner:** single users, private companies, associations, ..., can share their cars or fleet
- **Floating parking:** wireless communication with the central station and GPS (no need for docking stations)



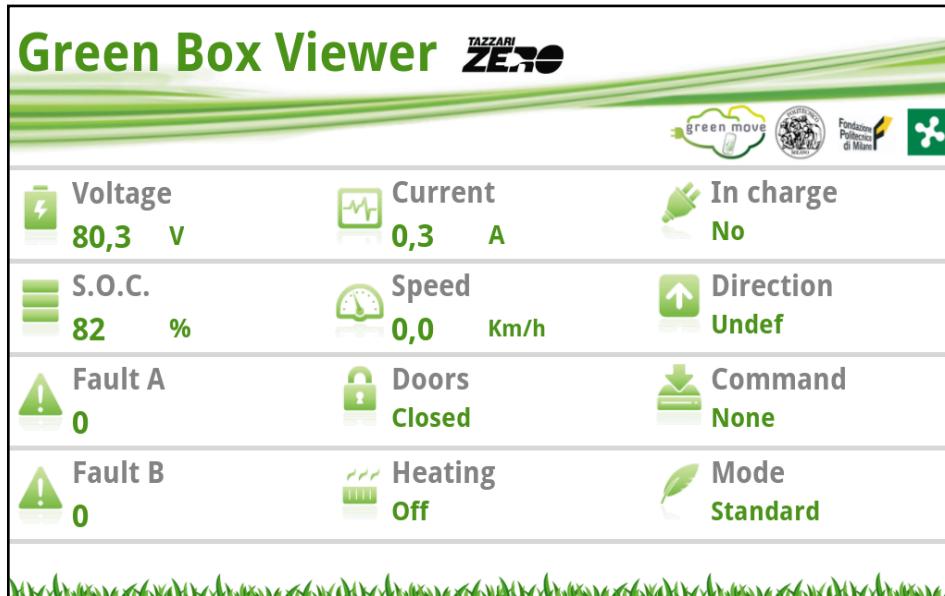
The information flow



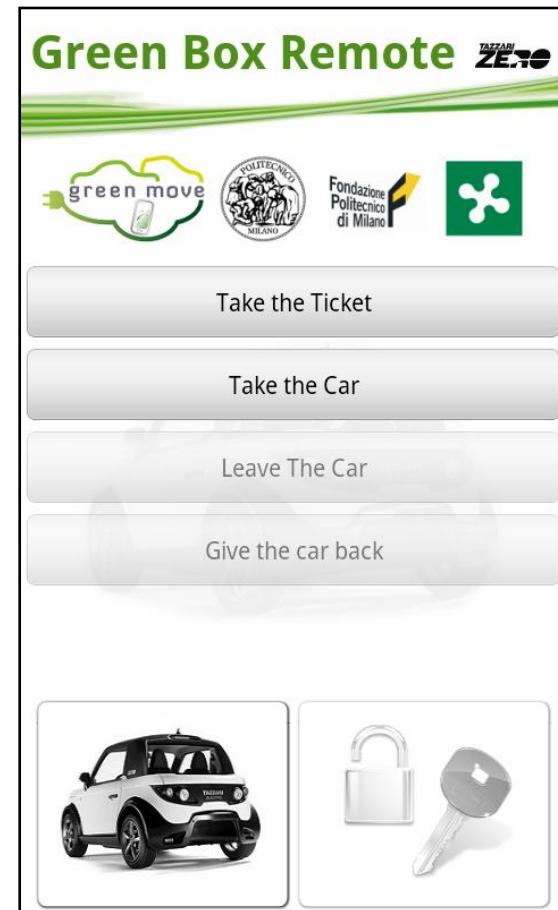
The services



App (tablet & smartphone)

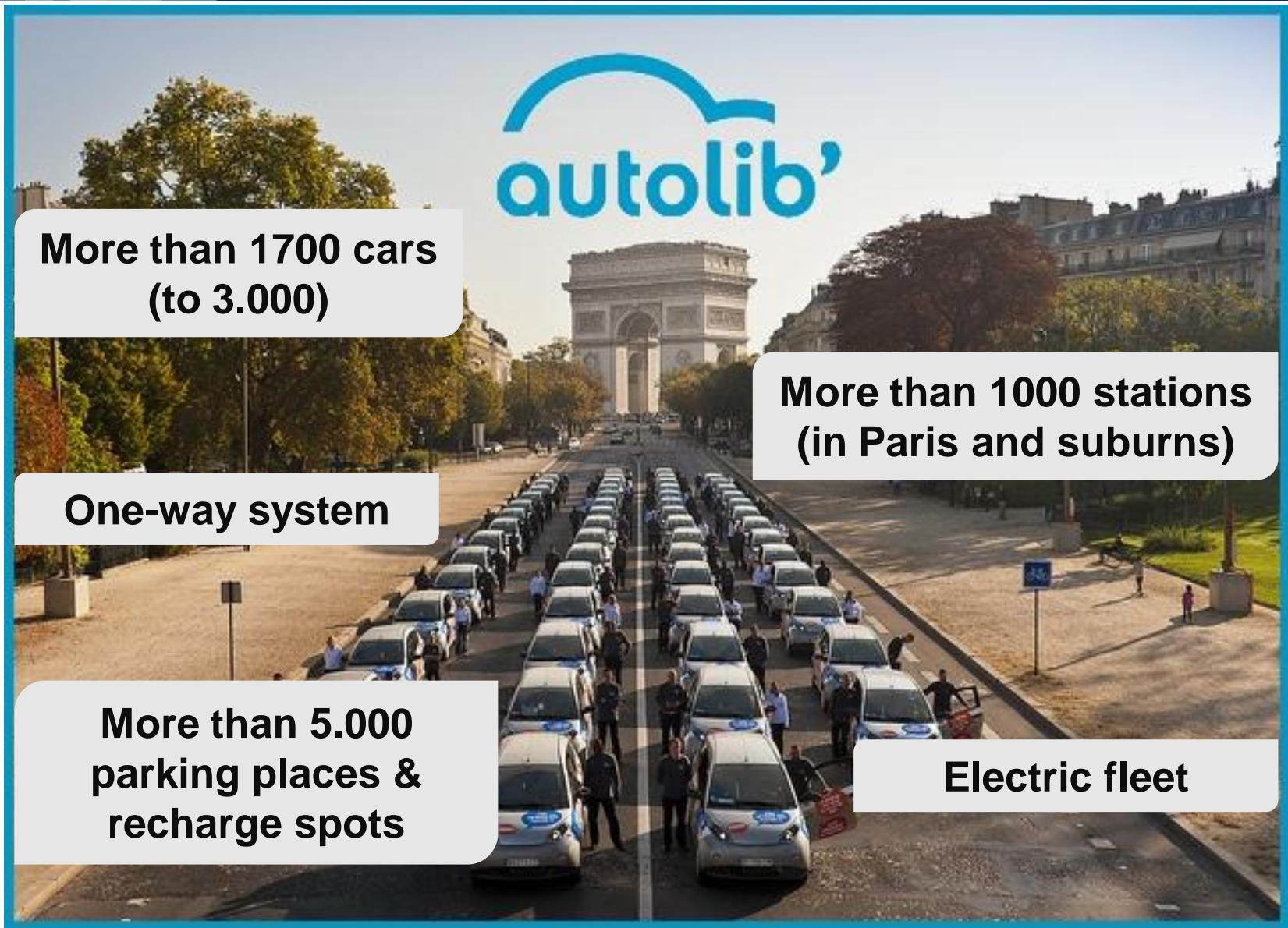


Display of car data (**tablet**)



Booking and car taking (**smartphone**)

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Autolib – data (on average)



A URBAN REVOLUTION

3000 vehicles correspond to a reduction of **22.500** private vehicles, that is **164.500.000** km. not driven with polluting cars.

This contribute to the national commitment of 20% reduction of the carbon emissions by 2020.

First year with Autolib:

- **40'000 users** → **15 rents/user**
- **600'000 rents** → **1650 rents/day**

Now:

- > 1million rents
- **60.000 pass-holders**
- **1.200 users/month**
- growth: **15% per month**

A car is driven (on av.) **3 times per day**. The **av. trip is 42 min** and **9 km**. **One user out of 3** think of Bluecar as **first choice for transport**.

Car2go – 18 cities in EU and USA



- Online reservations (website or app).
- Every reservation gives 20 km free.
- Reservation and access in 15 min.

Amsterdam
Washington DC
Austin
Dusseldorf
Toronto
Cologne
Berlin
Calgary
London
Ulm
Miami
Hamburg
Stuttgart
Portland
Vienna
Vancouver
Seattle
San Diego
....

Car2go – you can park everywhere

The image shows a screenshot of the Car2go mobile application. On the left, there's a sidebar with checkboxes for "Home area" (checked), "car2go" (checked), "Parkspots" (checked), "Gas stations" (checked), and "Reservations" (checked). Below this are counts: 323, 17, 51, and 0. The main area is a map of Hamburg with numerous blue icons representing parking spots. A callout box highlights the text: "Any parking lot within the ‘home area’. Agreement between Car2go and municipality. Reserved parking lots in high traffic areas or stations." At the bottom left, a modal window displays details for a car: HH-GO8360, C-Smart, Address: Wisplerstraße 56, 22609 Hamburg, Status interior | exterior: 😊 | 😐, Fuel: 36%, and a "Book" button.

Any parking lot within the “home area”.
Agreement between Car2go and municipality.
Reserved parking lots in high traffic areas or stations.

In real time on the site is indicated:

- the position of each vehicle
- the parking areas
- vehicles booked
- the boundaries of Home Area
- filling stations

- In more than 50 cities in North America, UK, Canada and Spain
- In more than 200 colleges in North America
- More than 750.000 users «zipsters» in the world
- More than 9000 vehicles fleet

CAR SHARING WORLD
LEADER COMPANY



zipcar.
wheels when you want them

4 learn about the
simple steps ▶
to zipcar freedom



Reserve with app, drive
System → two ways trip

Zipcar – the trend

2. Average Number of Members per Year [Embed](#)

for Zipcar North America

Year	Average Number of Members (Millions)
'11	0.7
'13	0.8
'14	0.9
'15	1.0
'16	1.1
'17	1.2
'18	1.3

Number of members trend

Cases analysed (35 international CS projects)

1	eE-Tour Allgäu
2	Botelleros
3	Flinc/MobileRidesharing
4	Frankfurt Model
5	ICVS _ Honda
6	I-go
7	Phone Booths Charging
8	Autolib
9	Cambio
10	eVai
11	Greenwheels
12	GuidaMi
13	ICS
14	Mobility Car Sharing
15	MoveAbout
16	Yèlomobile
17	ZipCar

18	Alt Car
19	CiteVu
20	Cityzencar
21	Drive mycar
22	Getaround
23	Go Op
24	Sarecar
25	Spride
26	Tamyca
27	Whipcar
28	Zen Car
29	Car2go
30	Citycarshare
31	E-moving
32	Google's Relay Rides
33	London Liftshare
34	Pordenone Birò
35	ZEC

Nationality

- Italians: 6
- European: 16
- Extra-Europe: 13

Engine

- Electric: 16**
- Trad.-hybrid: 19

GM – case studies

Criteria
to study
the cases

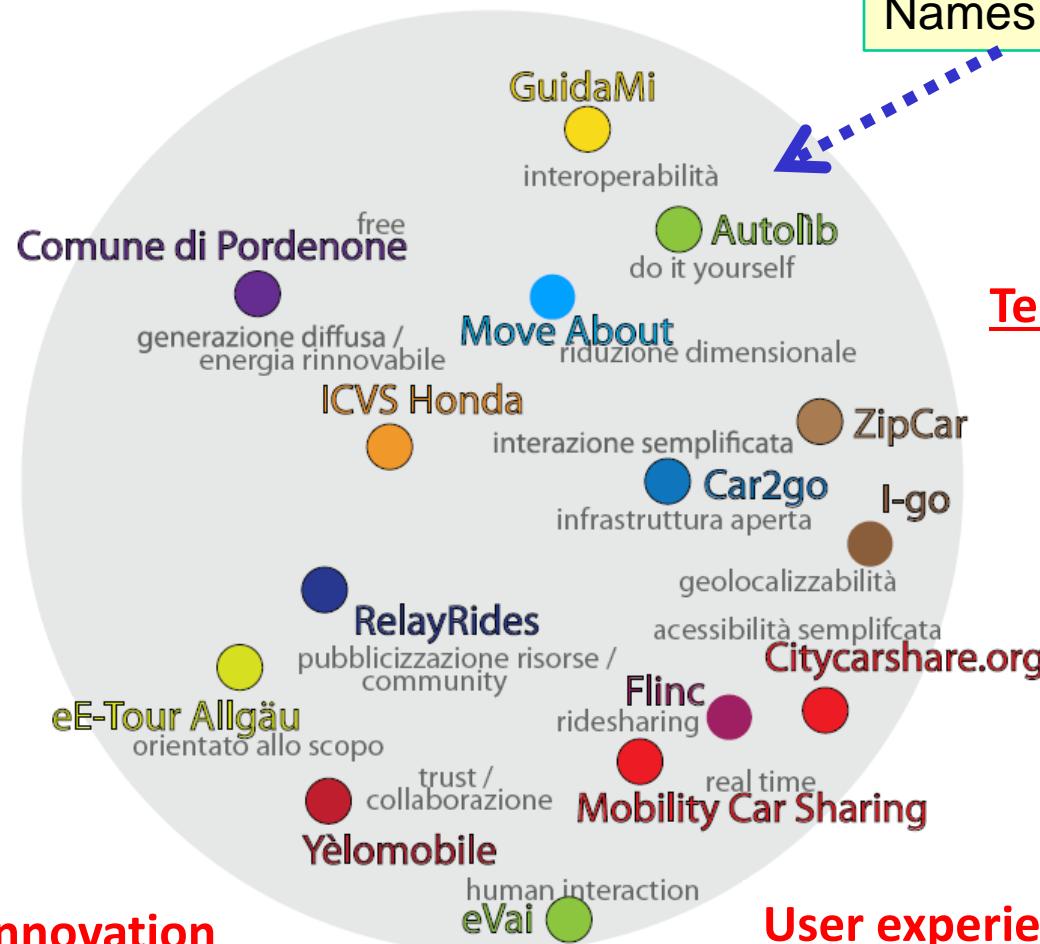
Environment

Social innovation

Economy

Names & keywords

Technology



Car sharing services in Milan

□ GuidaMi (city of Milan)

- 134 cars
- 5.147 users
- 80 pick stations
- internal comb. engines



□ e-Vai (Lombardia region)

- 37 pick stations (4 in Milan)
- near airports and stations
- electric vehicles



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1. Capillarity (i.e. stations/km²) is relevant: if too low → barrier
2. Fares policies: to incentive short trips
3. Build up a community: the role of the users
4. Integration with other services: i.e. car pooling (Zipcar-Zimride)
5. New technologies

1. Capillarity: a comparison

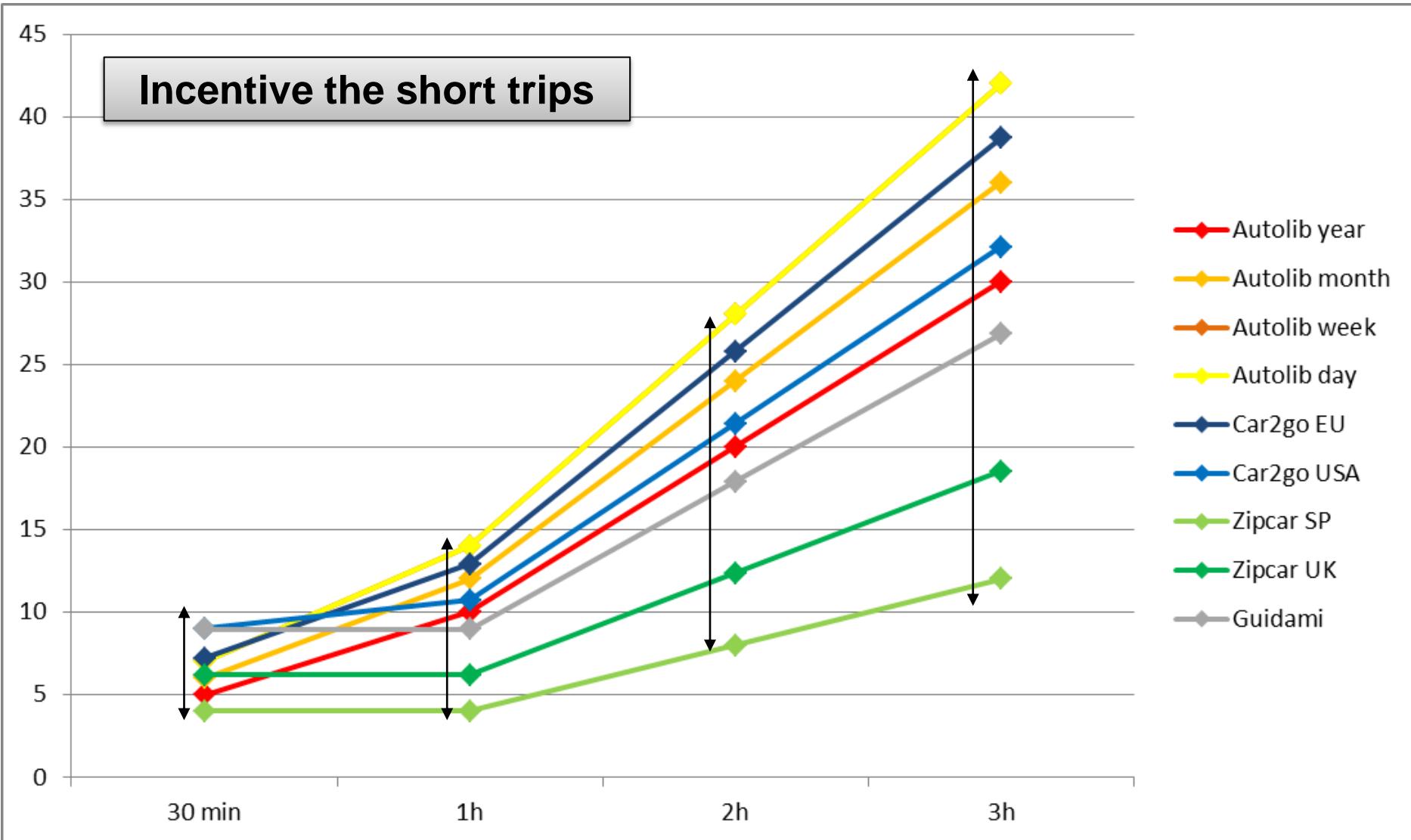
		vehicles	% ICE	stations	park	place	km ²
Autolib	1w	1.740	0%	1.100	5.000	Paris	375
Car2go	1w	1.200	100%	1.200	M	Berlin	444
ZipCar	2w	1.279	100%	1.084	1/veh.	London	1.040
GuidaMi	2w	134	98,5%	80	1/veh.	Milan	225

The main difference → fleet dimension !!!

i.e. Car2go → sizes the service taking in account
the area served, with a fixed capillarity

2. Fares policies

Incentive the short trips



3. Build up a community: peer-to-peer car sharing

Peer-to-peer (P2P) car sharing

- sharing of the private car
- rates decided by the owner
- time window of availability decided by the owner

<http://www.whipcar.com>

The screenshot shows a search interface for Whipcar. The search parameters are: Location: london, Start Date: 23/05/2012 11:00, End Date: 24/05/2012 14:00, and a 'Search...' button. Below the search bar, there's a section titled 'Your search results' with various filters: Transmission (All types), Fuel Type (All types), Photos (All vehicles), Make (All makes), Body Type (All types), and an 'Update...' button. A 'Sort by: Distance (nearest first)' dropdown is also present. The results list three car options:

- Bmw 118d Se**: £37 per day (£9ph £206pw £618pm). Response time: ~ 20 minutes. 0.5 - 1 mile. Book button.
- Auto**: £43 per day (£9ph £175pw £610pm). Response time: 26 minutes. Book button.
- Volkswagen Polo Match 80**: £40 per day (£9ph £175pw £700pm). Book button.

A map of central London is shown on the right side of the results page, highlighting major roads like the A4, A3211, A321, A32, A201, A20, A22, and A207, as well as landmarks such as St. James's Park, Pall Mall, The Mall, Waterloo, Borough Rd, Lambeth, Kennington Park, and Burgess Park.

3. Build up a community: p2p main obstacles

Cultural obstacles

- Insurance: perceive the automotive industry as a loss sector
- People identify the car sharing as a car rent: expensive and risky
- Cultural relevance of car ownership of the car

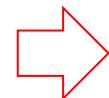
Practical obstacles

- Legal aspects still not solved
- Insurance: p2p standard missing
- For p2p the IT aspects are as much relevant as the transport ones

In Italy

- Car sharing is associated to public transport
- The existing initiatives are promoted by LPT companies

P2P is an important opportunity for mobility and environment: still not taken in Italy



Cultural change and removal of obstacles concerning insurance and legal aspects

4. Integration with other services

zimride

University & Corporate Networks ▾ Sign up Log in Post a ride

From To 03/26/2013 Search

Grab a seat.
Save money and meet people heading your way.
Now serving [San Francisco](#) [Los Angeles](#) [Lake Tahoe](#) [New York](#) [D.C.](#)

How Zimride works →

Latest Rides

 North Highlands ➔ Airway Heights David B / 3 seats left	\$45 per seat
 Pullman ➔ Tacoma Peter L / 4 seats left	\$30 per seat
 Davis ➔ Paramount Andrea D / 2 seats left	\$25 per seat

[Post your own ride >](#)

Top Destinations

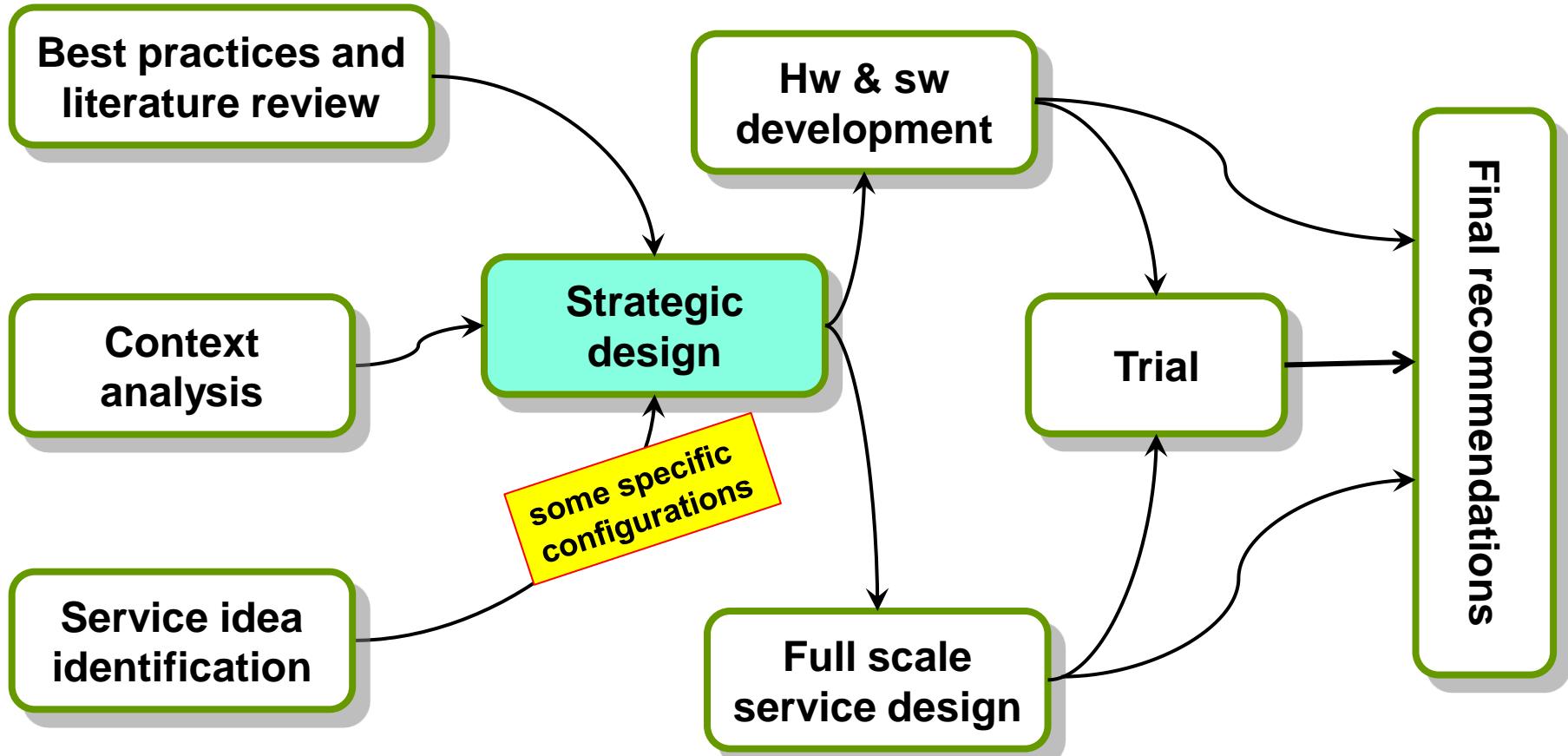

Los Angeles 319 rides

[Post a ride to Los Angeles >](#)

“  I ended up making two friends. Zimride is a fantastic idea and I highly recommend it! ”

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The scheme



Three (+ one) configurations

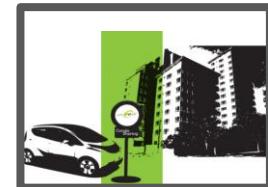
The project has identified some interesting configurations of the car sharing service in terms of:

- *users (target customers)*
- *characteristics of the service*

(a) The condominium car



(b) The network of opportunities



(c) The car for the company

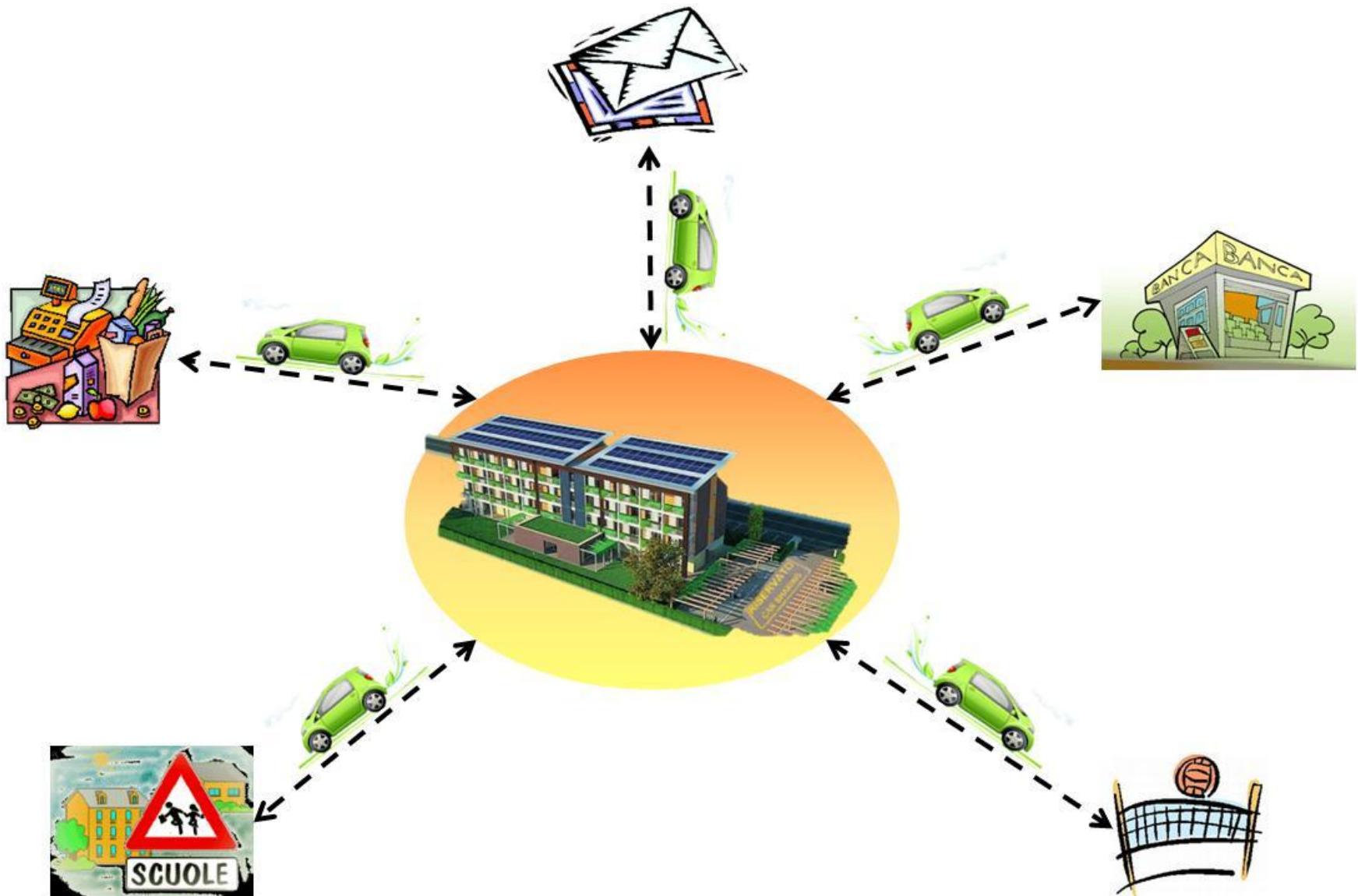


(d) The peer-to-peer system

- *users can share their car with other members*
- *users can create their own group sharing*
- *also open to non-electric vehicles*
- *possibility to increase the capillarity of the service*



(a) The condominium car





(a) The condominium car

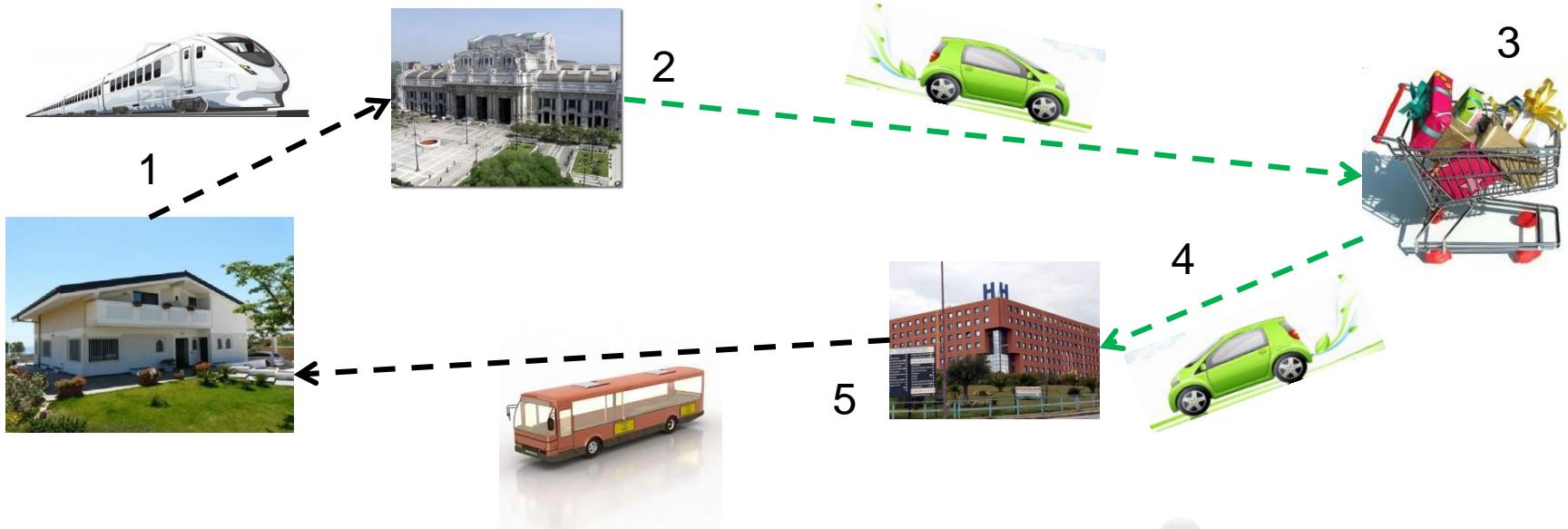
The **condominium car** is a sharing of (electric) vehicles that emphasize the car sharing model, based on the “neighborhood approach” – with cars shared within the district – eliminating one of the barriers to its use:

the distance from the pickup / delivery station

The **basic idea** is to:

- equip the building with vehicles shared in a group of people who already share at least spaces and building expenses,
- place the parking inside the building to ensure the requirements of proximity and vehicle safety.

(b) The network of opportunities



Mr Brambilla, lives in a town close to Milan:

1. He goes by train to Milan
2. And picks up a car from the train station
3. He makes shopping
4. And after goes to the hospital to picks up some medical tests, leaving the car there
5. He goes back home by bus



(b) The network of opportunities

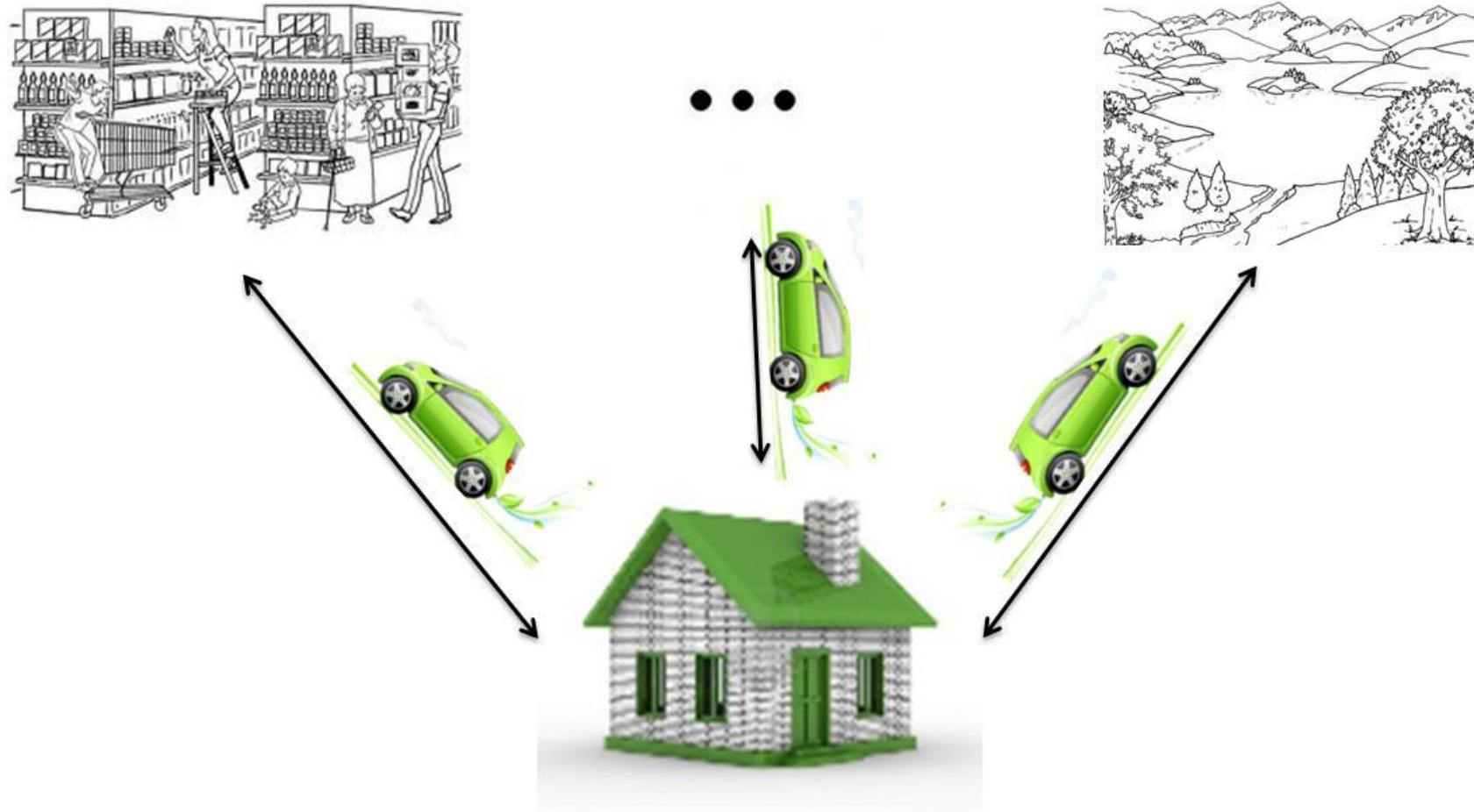
The “**network of opportunities**” integrate admission to various services offered by the city, with a mode of travel innovative, flexible, fun and economical.

The main aim is to improve accessibility to the **major poles aggregators** of people such as city center, shopping centers, stations, etc., integrating mobility services offered by the car sharing systems with those offered by other operators.

In fact the **basic idea** is to link the car sharing to the main attractive point of interests:

- placing spaces to accommodate GM (electric) vehicles, in order to satisfy the mobility needs of employees / customers / visitors;
- integrating the GM mobility service and the services provided by the point of interests.

(c) The car for the company





(c) The car for the company

The **car for the company** is a electric vehicle sharing
for companies, based on:

- replacing the company's fleet with a vehicle sharing fleet (i.e. the company buys from GM an all inclusive mobility service);
- use of the vehicle by the company as a car of the company fleet during the day;
- vehicle used during evenings and weekends by employees for personal use;
- availability of cars in company parking places.

Configurations and profiles: an integrated model

(a) The condominium car

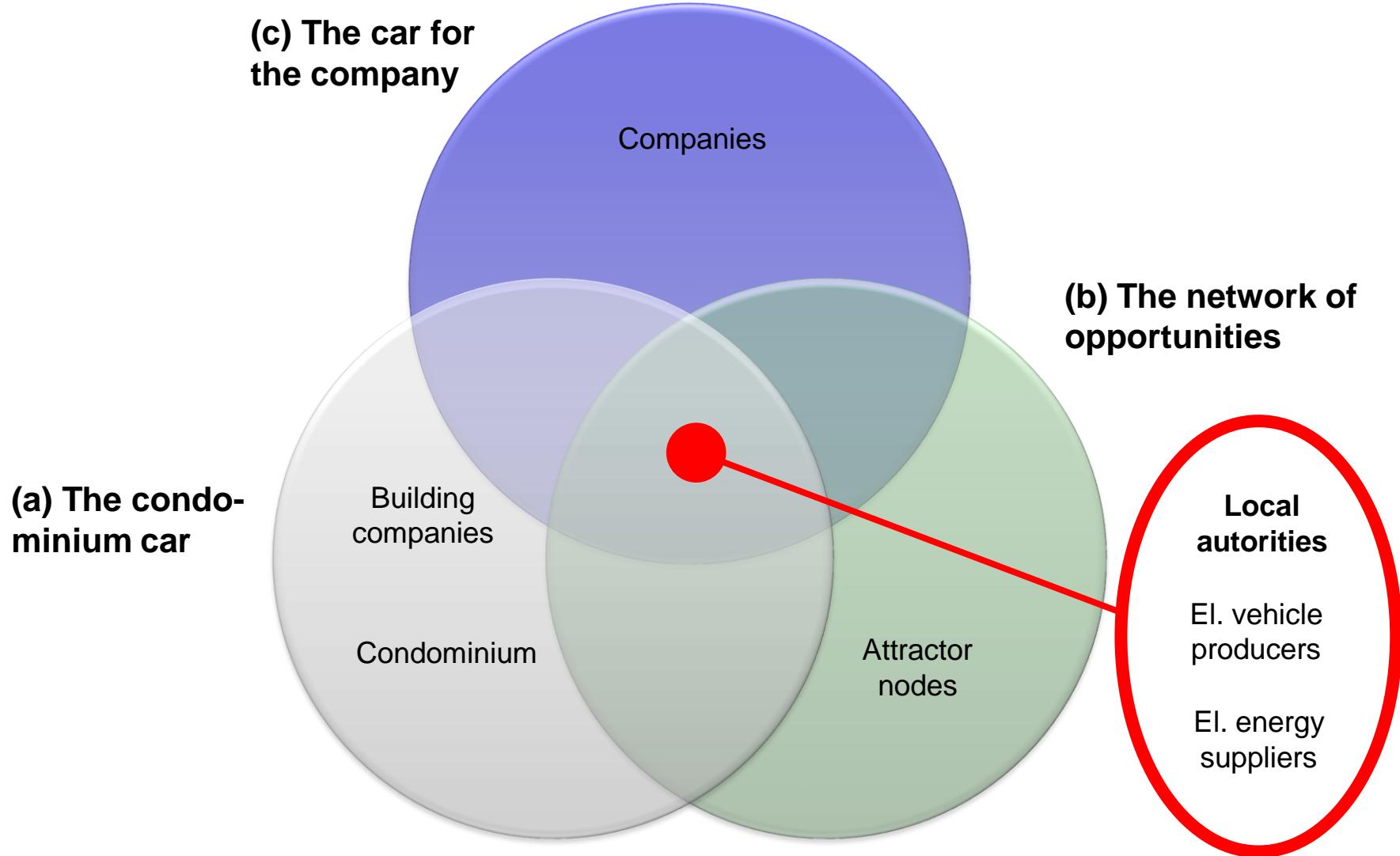
(c) The car for the company

(b) The network of opportunities



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Configurations and main stakeholders





Stakeholders support (outcome of 30 interviews)

Support Stake-holders \	Marketing	Management	Service design	Parking	Financing	Intermodality	Community
Local authoritiies	Green	Green	White	Green	White	Green	White
Companies	Yellow	White	White	White	White	White	Yellow
Condominiums & building comp.	Yellow	Yellow	Yellow	Yellow	Yellow	White	Yellow
Attractor nodes	Green	White	Yellow	Green	White	White	White
Car & energy producers	Green	White	Green	White	Yellow	White	White

Stakeholders objectives

Objectives	Environment		Pollution reduction Greenhouses gas reduction Energy waste reduction
	Mobility		Urban congestion reduction Accessibility increase
	Social		Improving living urban space Increased environmental awareness <i>Social Innovation</i>
	Economy		Financial sustainability

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How to design/formalize the service ?

Problem characteristics:

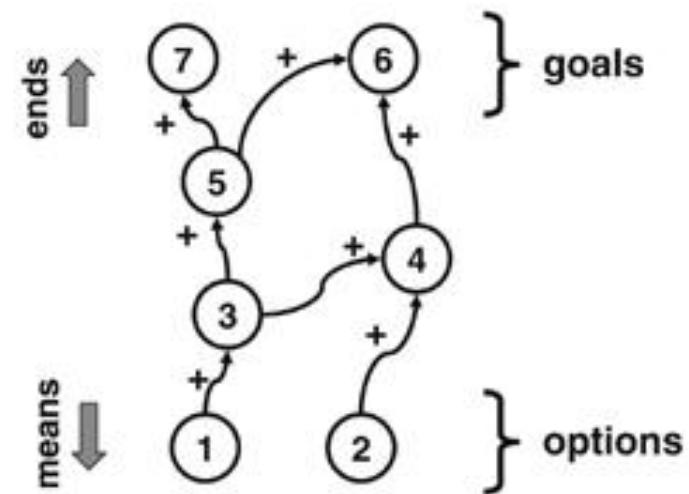


- **different actors** and stratification of governance levels,
e.g. public administration (municipality, region), associations, ...
- **uncertainty** in the definition of the variables,
e.g. future policies for urban mobility, travel demand estimation
for a non-existing service
- **conflicting criteria**,
e.g. costs vs territorial coverage (such as in BikeMI)
- structuring the problem itself is an issue,
e.g. definition of the configuration options to be evaluated is a
key issue (*Hull and Tricker, 2005; Kelly et al., 2008; Jones et
al., 2009*)

How to formalize the complexity ?

Causal maps:

- a powerful way of capturing decision-makers' views
- widely used in problem-structuring
(Rosenhead and Mingers, 2004)
- used to help in identifying possible new better actions
(Montibeller and Belton, 2006)
- a rich representation through modelling of complex chains (causes and effects) of arguments *(Eden, 2004)*

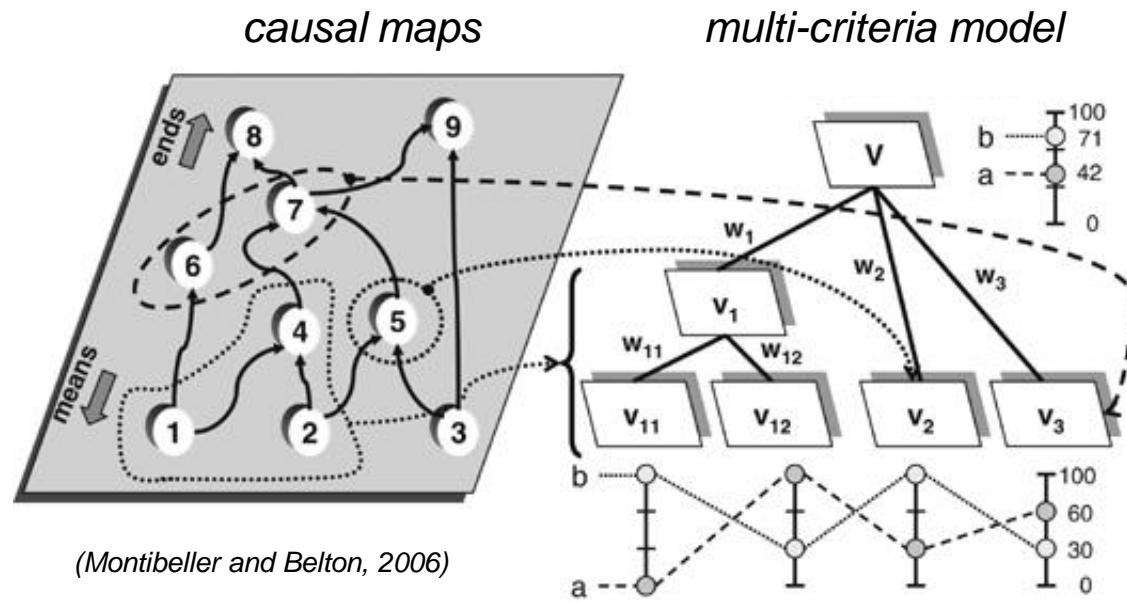


Integration of causal maps with multi-criteria analysis:

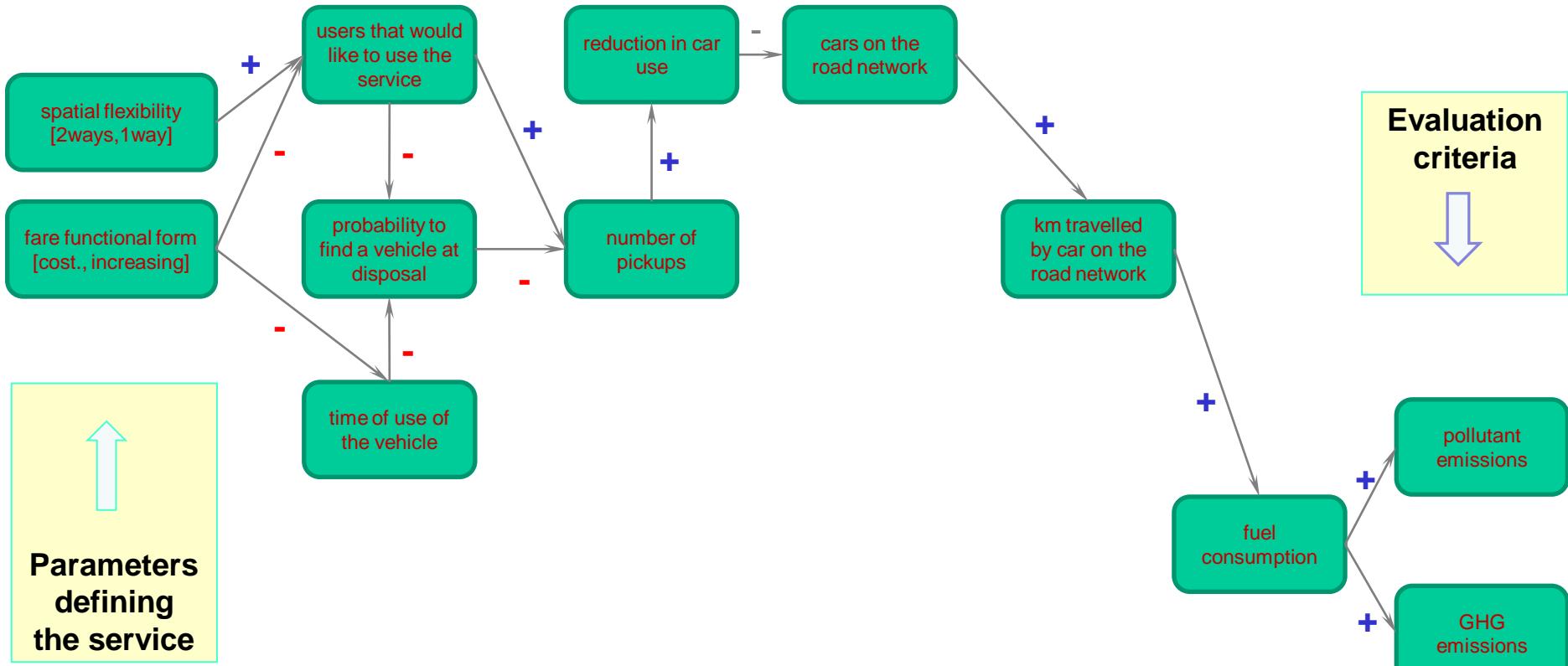
- model the **effects of a link**
(qualitative or quantitative methods)
- definition of **aggregation rules**
 - qualitative → experts
 - quantitative



models (e.g.
demand analysis)



A (partial) map for GM



Partial map
for the design of a vehicle sharing service



Parameters



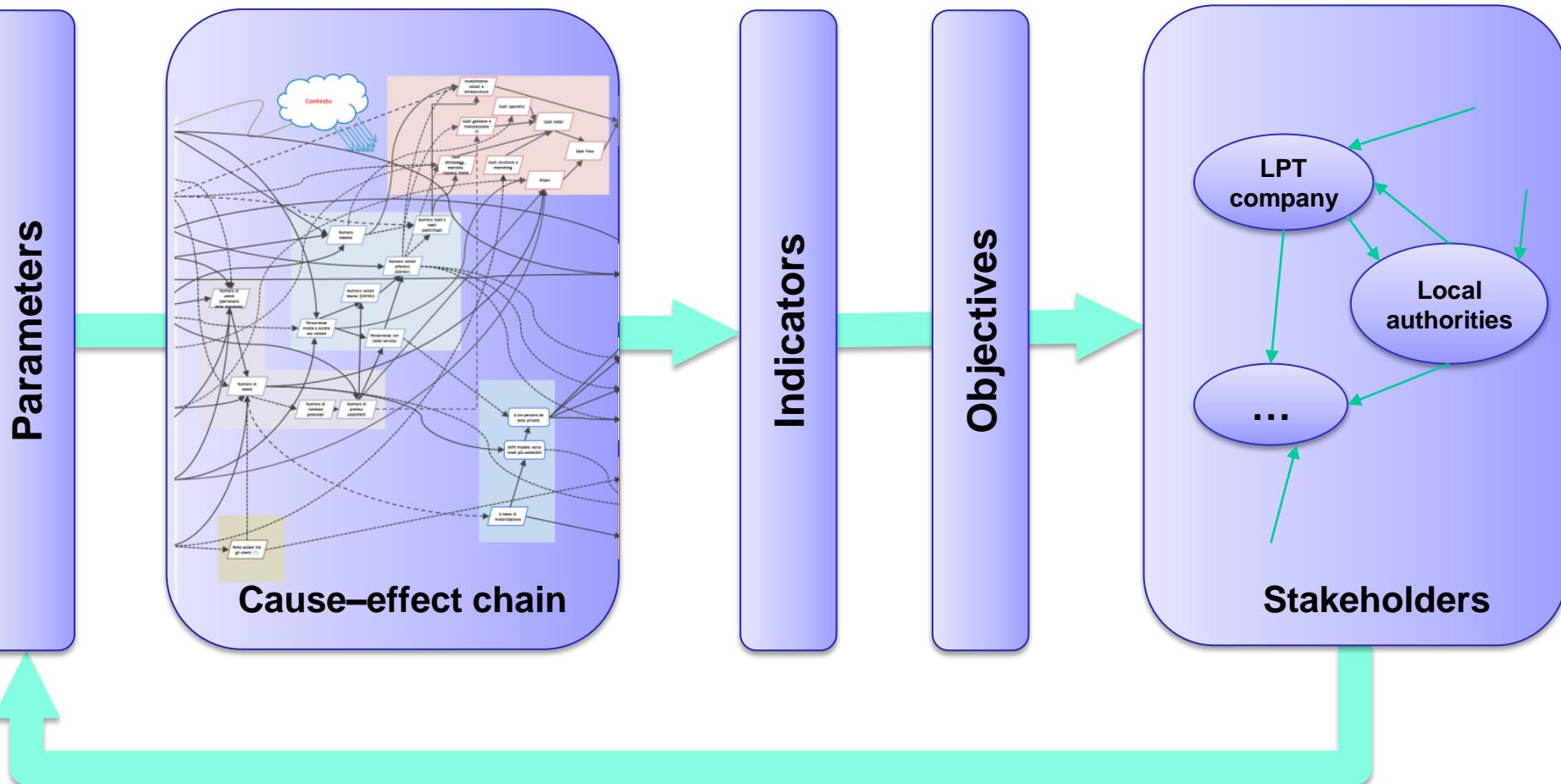
1. Type of vehicle (EV, hybrid, ICE)
2. Service area
3. Capillarity and intermodality
4. Spatial flexibility → 1w-2w
5. Flexibility of service → temporal flexibility of booking
6. Fare:
 - 6.1. modes (hourly, km)
 - 6.2. function type (concave, convex, linear)
 - 6.3. level (high, medium, low)
7. Economic incentives (parking, congestion tax, LPT)
8. Incentives for service (areas with traffic restrictions, lanes ...)
9. Re-allocation model
10. Mechanisms for promotion and marketing

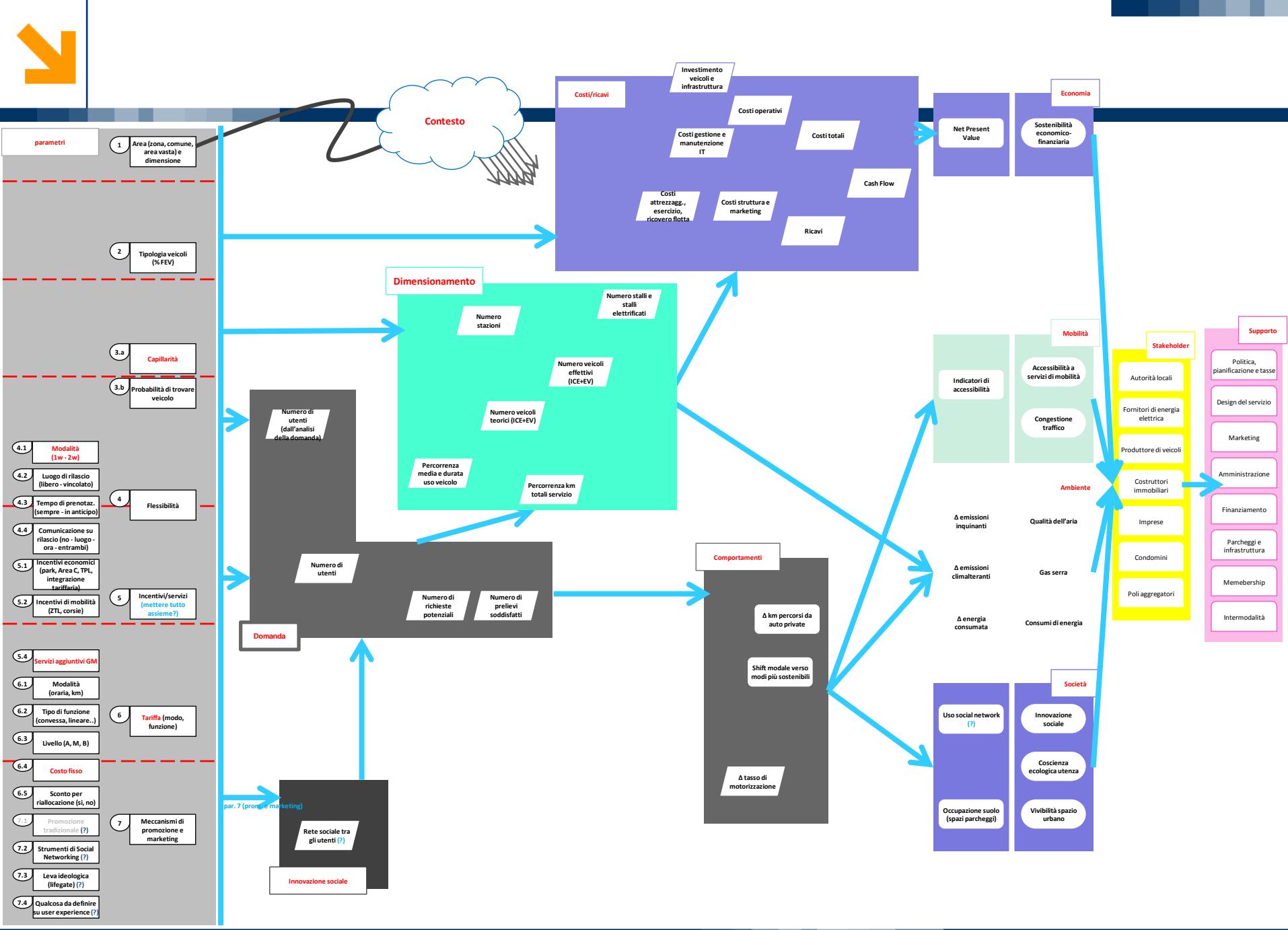
After the setting up of different options (alternatives), they can be evaluated and compared thanks to adequate indicators.

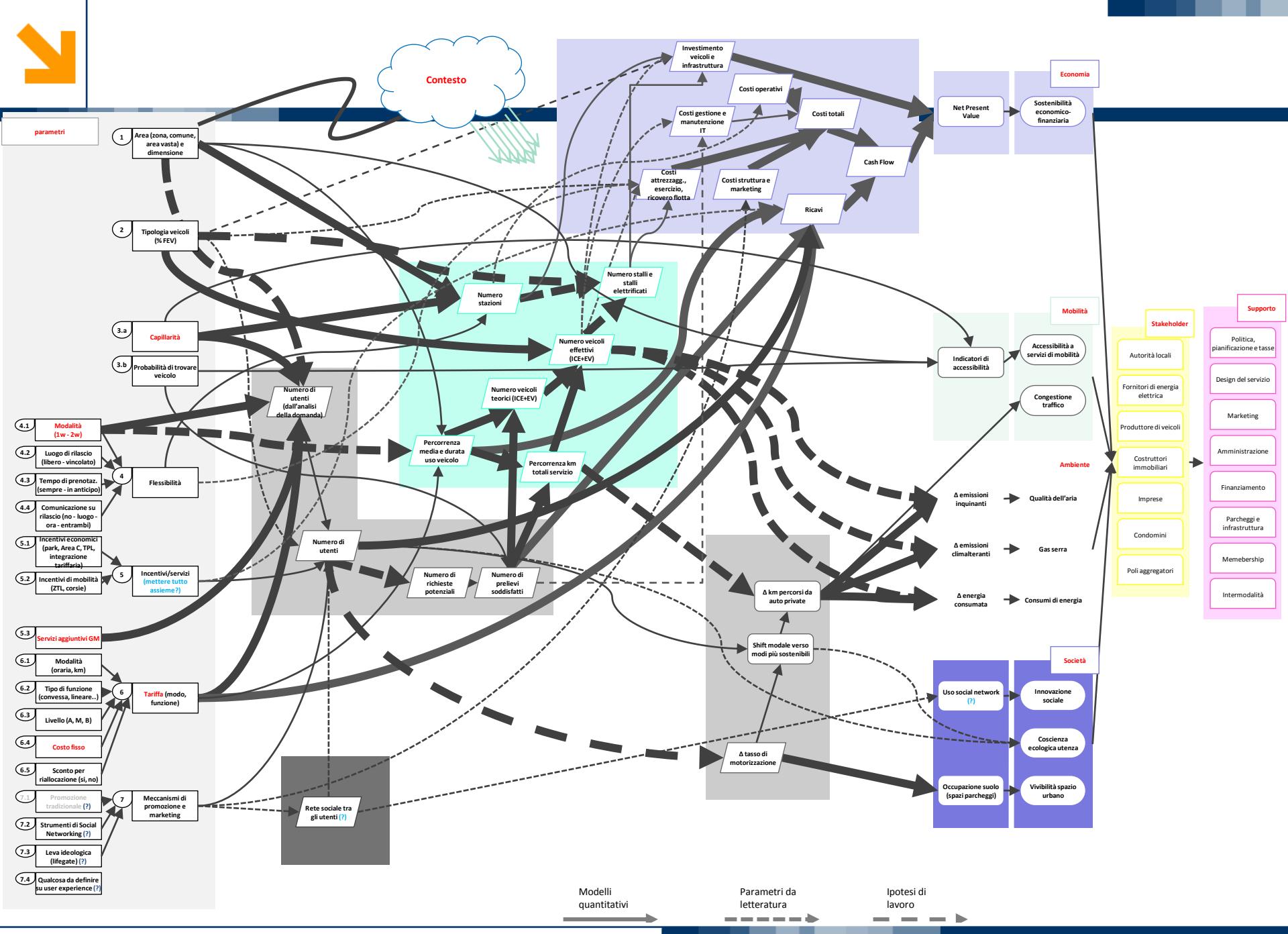
Evaluation and performance indicators (to measure the achievement of the objectives of stakeholders):

- Net Present Value
- Δ km traveled on the network
- Δ greenhouses gases
- Δ polluting emission
- Modal shift to sustainable mobility
- Number of users
- Connection in the social network
- Space occupied by parking
- Accessibility indicators
-

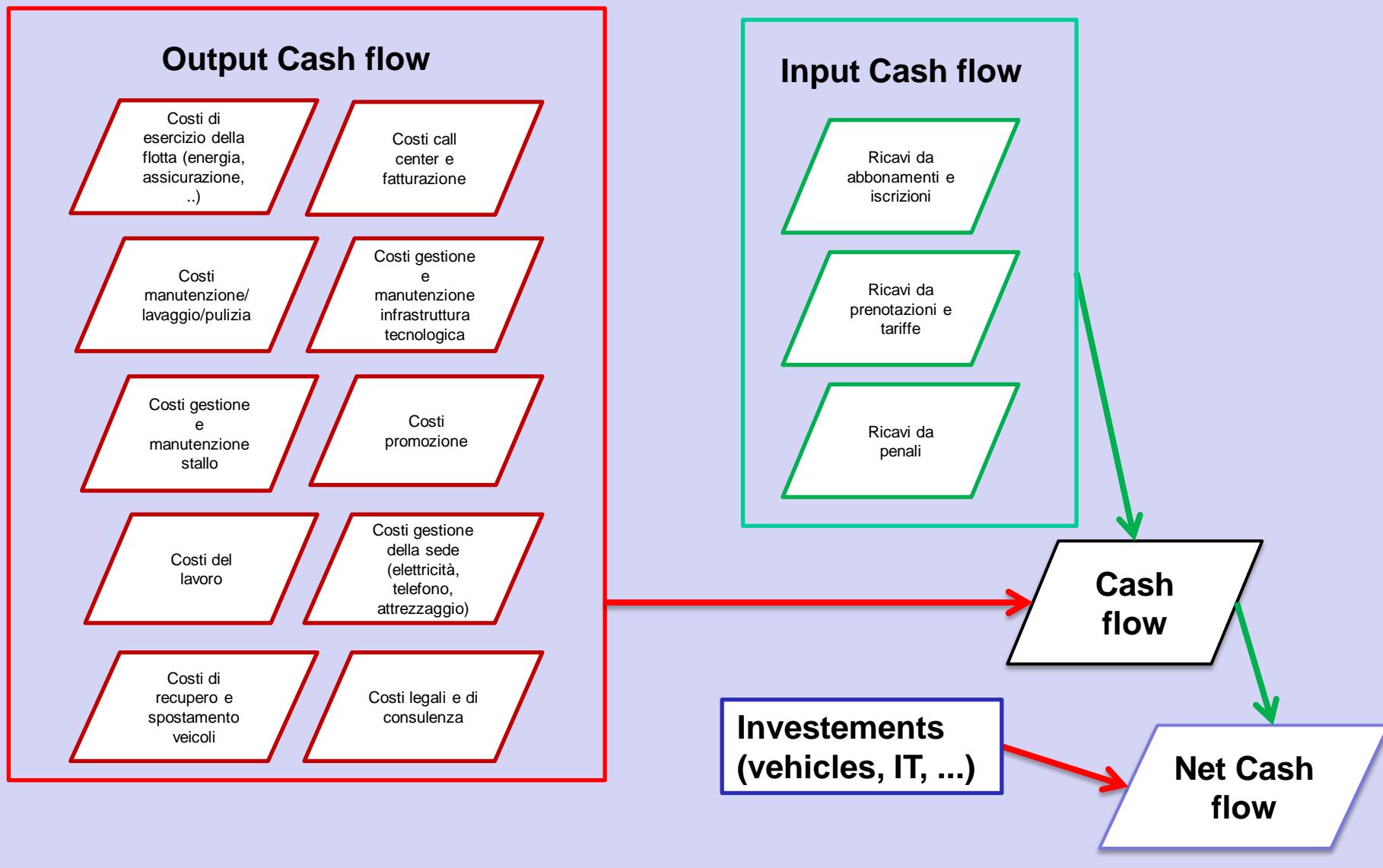
Flow chart







Financial sustainability



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Demands analysis

1 - Analyze the willingness to share
the private car and the relative price

2 - Quantify the percentage of users who
would be willing to use the service and at what cost

In quale tipo di abitazione risiede?

Immagini un sistema in cui possa mettere a disposizione la sua auto per la condivisione durante alcuni periodi, tipicamente nelle ore in cui non la utilizza. Assuma che, mettendo in condivisione la sua auto con questo sistema:

- riceva in cambio un pagamento (con una transazione automatica e protetta) da parte del gestore del servizio
- possa fissare luogo e ora per il prelievo/restituzione dell'auto e che questo vincolo venga sempre rispettato da chi usa la sua auto
- abbia una copertura assicurativa totale quando l'auto è usata da qualcun altro
- abbia la garanzia che l'auto le ritorni nelle condizioni iniziali
- non debba consegnare direttamente le sue chiavi (grazie a un dispositivo installato a bordo gratuitamente dell'auto)

Indica da quali momenti inizia la tua disponibilità di funzionamento.

Quando sarebbe disposto a mettere a disposizione la sua auto o una della sue auto (immaginando ad esempio di farlo nei momenti di non utilizzo, perché a casa o sul posto di lavoro)?
Può indicare uno o più momenti della giornata, esprimendo la sua preferenza o le sue preferenze nella tabella sottostante

	Tutti i giorni	3/4 giorni feriali a settimana	1/2 giorni feriali a settimana	Solo nel week-end	3/4 giorni mese	Mai
Primo mattino (fino alle 8.00)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
In mattinata (dalle 8.00 alle 12.00)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Nel pomeriggio (dalle 12.00 alle 17.00)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Nel tardo pomeriggio (dalle 17.00 alle 19.00)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
In serata/notte (dopo le 19.00)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

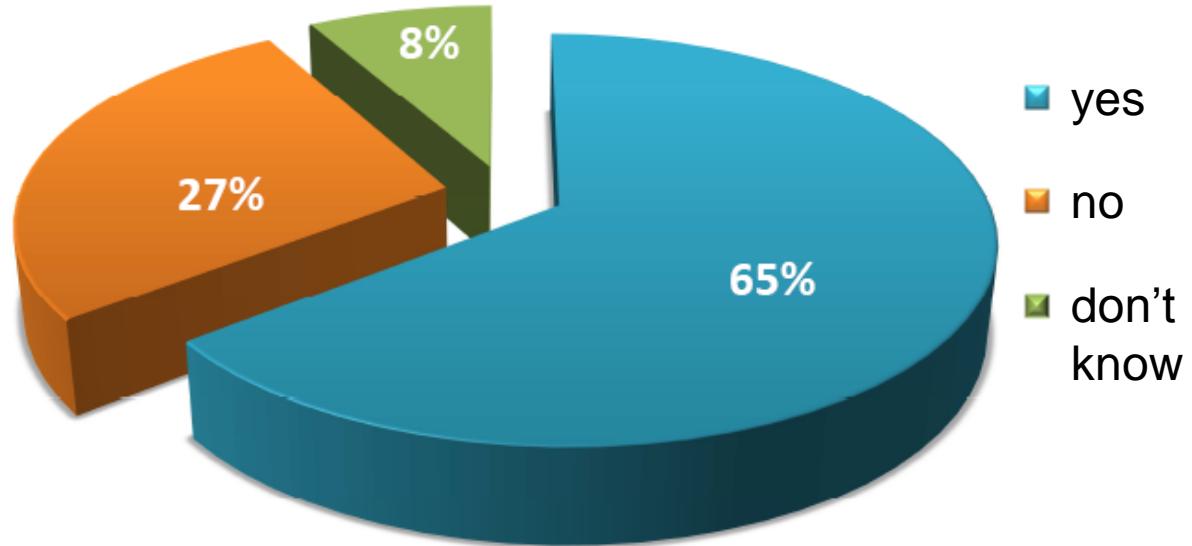
The online survey

General attitude

Are you interested to join a car sharing service ?

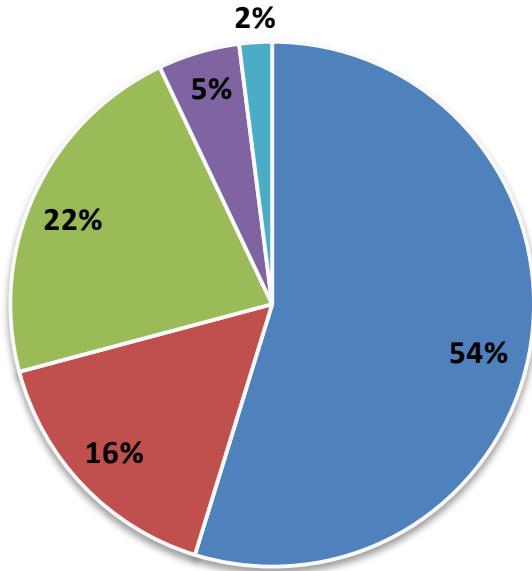
Sample:

1.211 people



- Men (68.9%) > Women (60.5%)
- Graduated (69.8%) > Not graduated (62%)
- Employed ~ Not Employed (64.7% vs. 63.8%)

Willingness to share the private car

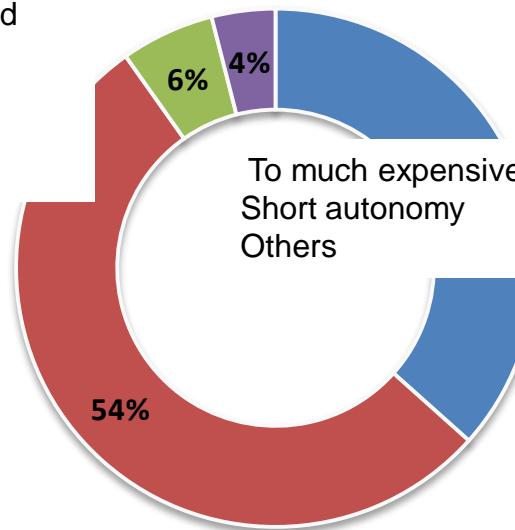


Willingness to share

■ Yes → → → → →

- No, car is a personal property
- No, I prefer to have my car at disposal in every moment
- No, i don't need money
- No, other

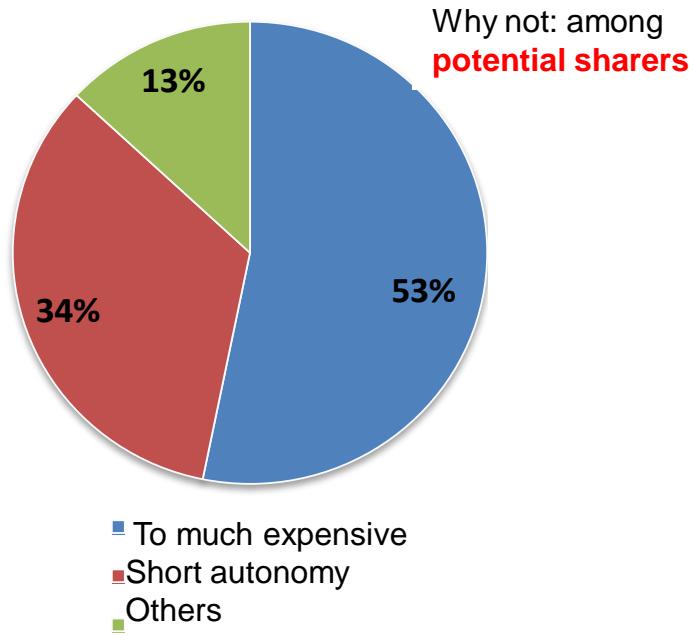
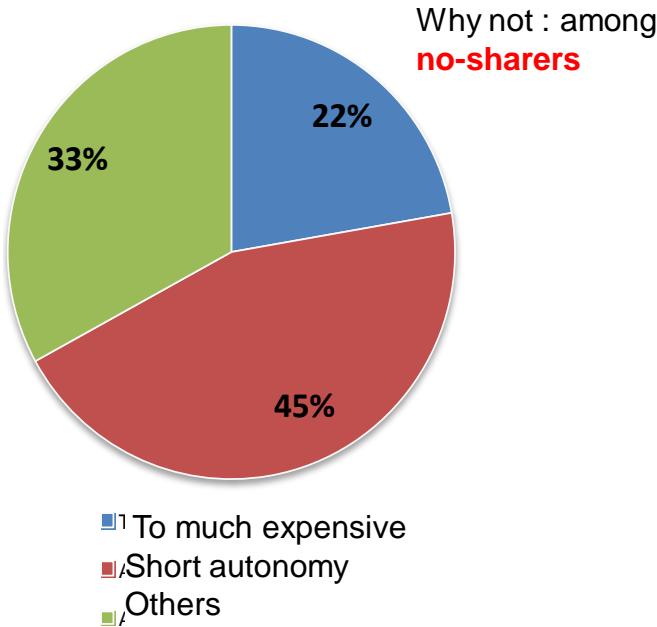
Zoom to potential sharers



- Yes, with the whole users community
- Yes, but just with a selected group
- Yes, but only with my neighbors
- Yes, but only with my colleagues

Purchase / sharing electric vehicle

What do you think about buy and share an electric car ?



Model for (general) car sharing

Parameters		Value
Service characteristics		
$\beta_{\text{fixed_fare}}$	1	-0,181
$\beta_{\text{var_fare}}$	2	-0,163
β_{capill}	3	-0,339
β_{return}	4	+0,351
User characteristics		
$\beta_{\text{num_car}}$	5	+0,151
β_{gender}	6	-0,157
β_{age}	7	-0,061
β_{employ}	8	+0,179

Stated preferences (the model)

$$U_{\text{yes}} = \beta_1 * \text{fixed_fare} + \beta_2 * \text{var_fare} + \beta_3 * \text{capill} + \beta_4 * \text{return} \\ + \beta_5 * \text{num_car} + \beta_6 * \text{gender} + \beta_7 * \text{age} + \beta_8 * \text{employ}$$

Simulations ...

DRAFT ...

For the moment we decide for a simple interpolation (to consider the different scenarios from the point of view of modal split)

Modal split: scenario A
Modal split: scenario B
Modal split: scenario C

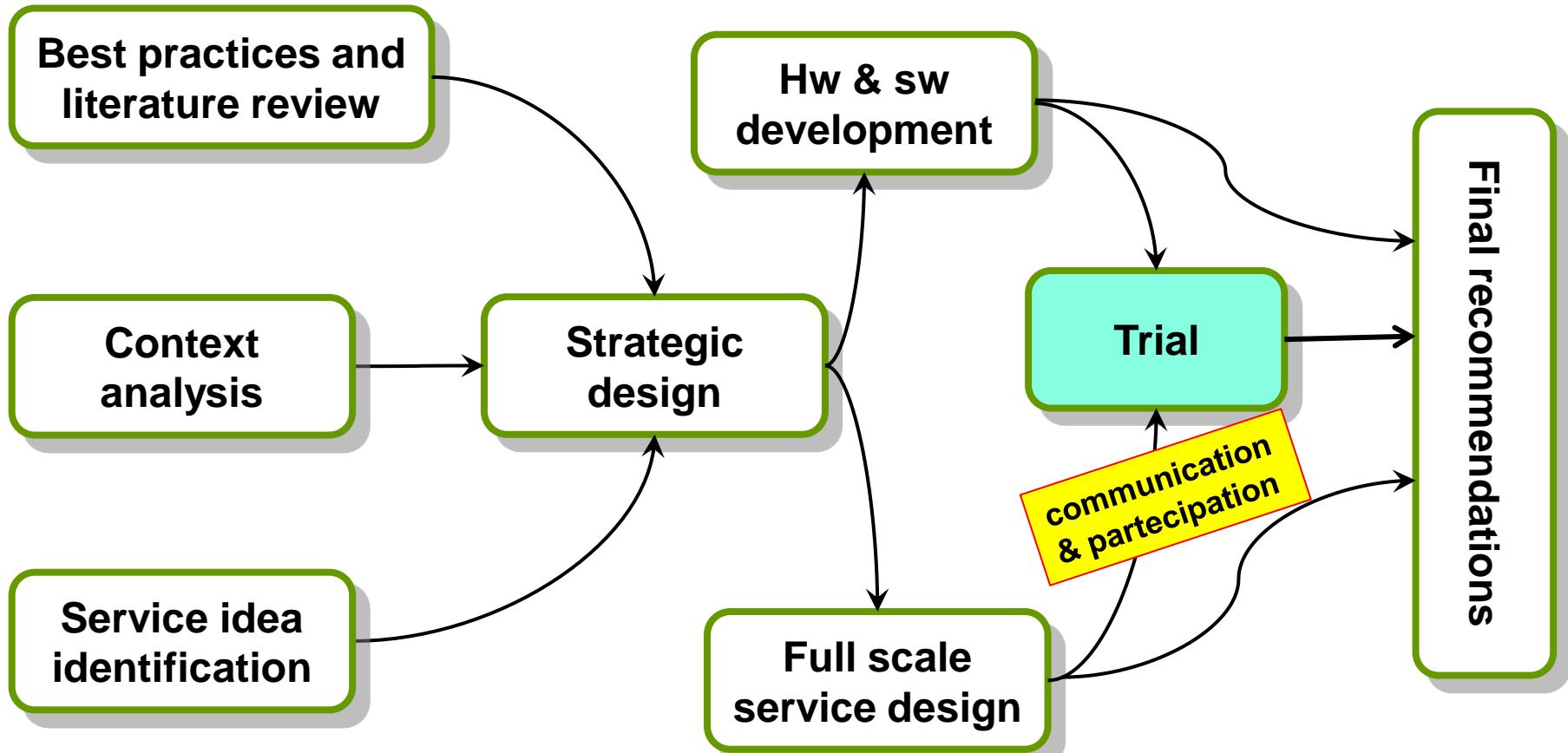
	certamente	+ molto prob.	+ probab.
Modal split: scenario A	0,4%	2,0%	8,6%
Modal split: scenario B	1,2%	5,5%	17,3%
Modal split: scenario C	0,5%	2,9%	12,1%

The demand scenarios are:

- **realistic** → “certamente”
- **optimistic** → all the positive answers

1. What is the project
2. Some cases of success
3. Key points
4. Configurations
5. Stakeholders
6. Maps
7. Demand analysis
8. **Trial (the condominium car)**
9. Conclusions

The scheme



- Buildings → via Scarsellini & via Donadoni
(for residents that want to join the service)
- Amazing opportunity to test an alternative model
for a sustainable mobility in the city of Milan
- No-profit: payments will repay the costs and
are useful to test the willingness to pay of users
- Verify the economic sustainability and
the performances of the condominium car model

Cooperative, Via Scarsellini, Bovisa (Milano)



~ 100 families, common spaces

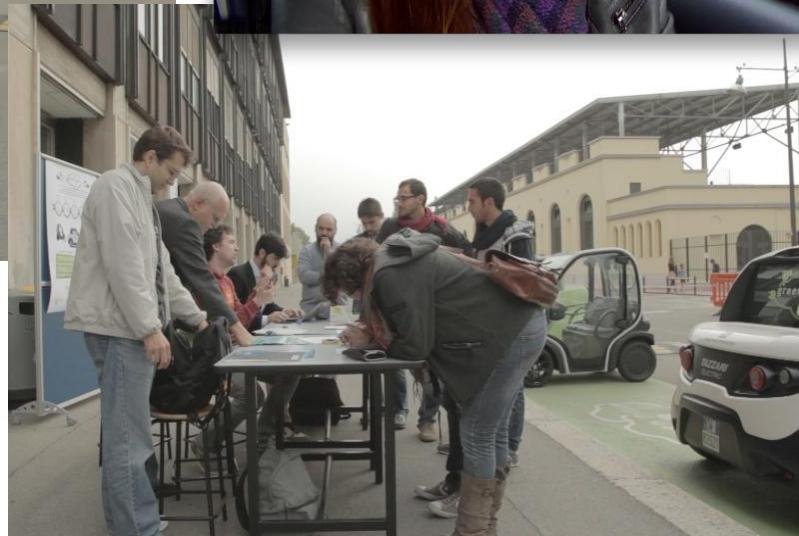
Cohousing, via Donadoni, Bovisa (Milano)



~ 30 families, common areas & services, open activities

The communication phase

First impression of the users



The video



The website (www.greenmove.polimi.it)

The screenshot shows the homepage of the green move website. At the top left is the logo "green move" with a stylized car shape and a plug. To its right is the tagline "Un servizio innovativo di vehicle sharing APERTO, LEGGERO, ELETTRICO E VICINO". A search bar with a magnifying glass icon is on the right. Below the header are two main sections: "SPERIMENTAZIONE" (Experimentation) and "PROGETTO" (Project). Each section features a small illustration of a city street with buildings and a car, and a green "scopri" button below it. At the bottom, there's a note about regional funding and logos for Region Lombardia, Politecnico di Milano, and Fondazione Politecnico di Milano.

green move

Un servizio innovativo di vehicle sharing
APERTO, LEGGERO, ELETTRICO E VICINO

Cerca...

► SPERIMENTAZIONE ◀

► PROGETTO ◀

scopri

scopri

Progetto cofinanziato da Regione Lombardia tramite il "Fondo per la premozione di accordi istituzionali - Bando Accordi Istituzionali"

Regione Lombardia

POLITECNICO DI MILANO

Fondazione Politecnico di Milano



1. Perché se il servizio è senza fine di lucro
è necessario corrispondere un pagamento per l'utilizzo ?
2. A chi vanno i soldi ?
3. Quali sono i vantaggi per l'utente ?
4. Se mi iscrivo al servizio devo necessariamente registrarmi
ogni mese e corrispondere il corrispettivo pagamento ?
5. Come avviene il pagamento ?
6. Le auto sono assicurate ?
7. Cosa succede in caso di incidente ?
8. Essendo iscritto a e-Vai, posso utilizzare
anche le auto del servizio esterne alla sperimentazione ?
9. Essendo un servizio basato sulle prenotazioni,
cosa succede se porto in ritardo l'auto ?
10.

1. What is the project
2. Some cases of success
3. Key points
4. Configurations
5. Stakeholders
6. Maps
7. Demand analysis
8. Trial (the condominium car)
9. **Conclusions**

1. **Specific communities** → p2p, condominium, ...
2. **Services *ad hoc*** based on specific needs
3. **Decision aid** for the strategic design (an innovative service)
4. **Multidisciplinary** approach → 8 research centers
5. **Stakeholder** → involvement and role
6. **Lack of rules** and procedures
7. **Communication** tools ... (for communities)



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Thanks for your attention