## Measurement Theory: how to tell the truth with numbers

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- Motivations
- Basics





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Motivations Basics

## The Air Quality index: ATMO

We consider 4 pollutants:  $CO_2$ ,  $SO_2$ ,  $O_3$  and dust, we observe their concentration (in 1 m<sup>3</sup>) and these observations are translated to a scale 1 to 10; 1 being very good and 10 being very bad (for human health). The the ATMO is the worst among the four.

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## The Air Quality index: ATMO

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### Questions:

- Is 5, 5 times worst than 1?
- Is 10, 2 times worst than 5?
- What quantities are precisely compared?
- What is the purpose of this index?
- Can we use it for other purposes?

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Getting Started

Motivations Basics

Basic Statistical concep

## The Air Quality index

pollutant	CO <sub>2</sub>	SO <sub>2</sub>	O <sub>3</sub>	dust
<i>t</i> <sub>1</sub>	3	3	8	8
<i>t</i> <sub>2</sub>	1	3	8	2
t <sub>3</sub>	7	7	7	7

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## The Air Quality index

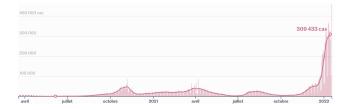
pollutant	CO <sub>2</sub>	SO <sub>2</sub>	O <sub>3</sub>	dust
t <sub>1</sub>	3	3	8	8
$t_2$	1	3	8	2
t_3	7	7	7	7

For the ATMO index  $t_3$  is better than  $t_2$ . Is this legitimating (and legitimated)?

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Motivations Basics

## What the numbers say?



#### Figure 1: Daily positive tests over time in France. Source: Le Monde

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## What the numbers say?

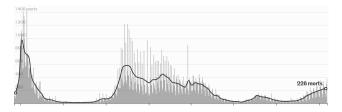


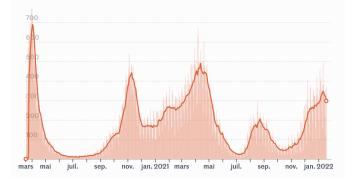
Figure 2: Daily deaths with COVID over time in France. Source: Le Monde

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Motivations Basics

## What the numbers say?



# Figure 3: Daily ICU admissions over time in France. Source: Le Monde

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Motivations Basics

## **Elementary Concepts**

- Empirical observation: unmediated experience of occurrences in the real world.
- Data: sets, collections of sets and temporal series of empirical observations.
- Information: data used for and within a decision process (purposeful data).
- Knowledge: Information, Past experiences, Culture, Values, Behaviours, Attitudes of a decision maker.

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## **Elementary Concepts**

- Decision Process: the set of activities conducted by an individual or an organisation (a decision maker) in designing, choosing and implementing an action.
- Decision Aiding Process: the set of activities occurring between two individual and/or organisations (the client and the analyst) aiming at helping (the client) to follow a decision process.

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# Our perspective

- Measurement is a necessary activity in order to conduct a decision aiding process. From our perspective this should satisfy 3 requirements.
  - being formal;
  - introduce a dimension of rationality;
  - respect simple scientific standards and norms.

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# Our perspective

- Measurement is a necessary activity in order to conduct a decision aiding process. From our perspective this should satisfy 3 requirements.
- being formal;
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- respect simple scientific standards and norms.

Motivations Basics

# **Binary relations**

## Consider A a set

$$\boldsymbol{A} = \{\boldsymbol{x}, \boldsymbol{y}, \boldsymbol{z}, \boldsymbol{w}, \cdots\}$$

## Consider *B* being a binary relation upon the set *A*

$$B \subseteq A \times A$$
  
$$B = \{(x, z), (y, w), (z, w) \cdots \}$$

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Getting Started

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## Representations

	x	у	Z	w
Х	0	0	0	1
y z w	0 0 0 0	0	1	1
Z	0	1	0	1
w	0	1	1	0

Table 1: A binary relation

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# Representations

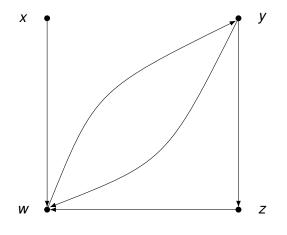


Figure 4: A binary relation

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## Properties of binary relations

- Reflexive:  $\forall x \in A : R(x, x)$
- Irreflexive:  $\forall x \in A : \neg R(x, x)$
- Symmetric:  $\forall x, y \in A : R(x, y) \rightarrow R(y, x)$
- Asymmetric:  $\forall x, y \in A : R(x, y) \rightarrow \neg R(y, x)$
- Complete:  $\forall x, y \in A : R(x, y) \lor R(y, x)$
- Transitive:  $\forall x, y, z \in A : R(x, y) \land R(y, z) \rightarrow R(x, z)$
- Ferrers:

 $\forall x, y, z, w \in A : R(x, y) \land R(z, w) \rightarrow R(x, w) \lor R(z, y)$ 

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## Order structures

- Total order: asymmetric, complete and transitive
- Equivalence: symmetric, reflexive and transitive
- Partial order: reflexive and transitive
- Weak order: reflexive, complete and transitive
- Interval order: complete and Ferrers

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# Semantics

#### $x \succeq y$

x is at least as good as y

# Any order can be seen as the union of two or more binary relations

 $\succeq =\succ \cup \sim$ 

- $\succ$  being irreflexive and asymmetric;
- $\sim$  being reflexive and symmetric

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## Generalisation

## Generally

 $\geq = \succ_1 \cup \cdots \succ_n \cup \sim_1 \cup \cdots \sim_m$ 

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## **Relative and Absolute comparisons**

Order structures are useful for relative comparisons on any possible set

We can also define "absolute comparisons" between a set *A* and a set *N* of norms  $\succeq \subseteq A \times N \cup N \times A$ 

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## Numerical Representations

## Given a set *A* and a binary relation $\succeq \subseteq A \times A$

$$\exists f : A \mapsto \mathbb{R} \ x \succeq y \Leftrightarrow f(x) \ge f(y)$$
iff
$$\succeq \text{ is a weak order}$$

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## Numerical Representations

## Given a set A and a binary relation $\succeq \subseteq A \times A$

$$\exists l, r : A \mapsto \mathbb{R}, l(x) < r(x) \ x \succeq y \Leftrightarrow r(x) \ge l(y)$$
iff
$$\succeq \text{ is an interval order} \\ (x \succ y \Leftrightarrow l(x) > r(y))$$

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# Practically

Practically we use the order among the reals as a substitute of the order among the elements of A

This is only ordinal information. The numbers carry no "quantitative" information. Any monotone increasing transformation would be acceptable.

## More complex comparisons

### Get $A = \{x, y, z, w \cdots\}$ and then

consider  $2^A = \{\{x\}, \{x, y\}, \{x, y, z\}, \dots\}$  the set of all subsets of A.

We can establish the binary relation  $\succcurlyeq \subseteq 2^A \times 2^A$ 

comparing subsets of A instead of elements of A.

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## More complex comparisons

### Get $A = \{x, y, z, w \cdots\}$ and then

consider  $\succeq A \times A$  "at least as good as"

# We can establish the binary relation $\succeq \subseteq (A \times A) \times (A \times A)$ such that:

 $s(x, y) \succeq s(z, w)$ : the ratio(distance) between x and y is at least as good as the one between z and w.

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## **Multiple dimensions**

# If we have multiple dimensions on which we compare elements of *A* we get

 $\succeq_1 \subseteq A \times A \text{ and } \succeq_2 \subseteq A \times A$ 

We can now establish the binary relations  $\succeq_1$  and  $\succeq_2 \subseteq (A \times A) \times (A \times A)$ 

and from this establish  $\succeq_{12} \subseteq (A \times A) \times (A \times A)$  such that  $s_1(x, y) \succeq s_2(z, w)$ 

## How to measure a length?

#### 3 Steps

- Compare objects.
- Create and compare new objects.
- Create standard sequences.

## Comparing objects: rods

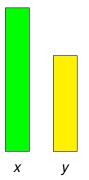


#### Figure 5: Comparing x to y

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## Comparing objects: rods

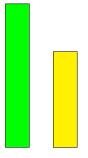


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## Comparing objects: rods



 $x \succ y$ 

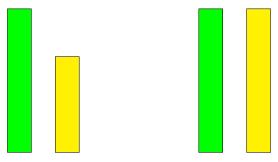
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## Comparing objects: rods



 $x \succ y$ 

#### Figure 5: Comparing x to y

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## Comparing objects: rods

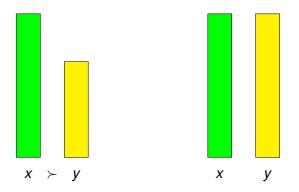


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## Comparing objects: rods

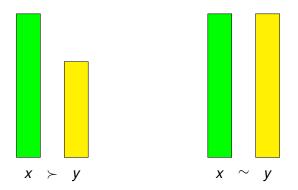


Figure 5: Comparing x to y

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## What do we get?

# $x \succ y$ : the extreme of x is higher that the one of y $x \sim y$ : the extreme of x is as high as the one of y

- $x \succ y$  or  $y \succ x$  or  $x \sim y$ .
- > is asymmetric and transitive.
- ullet ~ is symmetric and transitive.
- $x \succ y \land y \sim z \rightarrow x \succ z$
- $x \sim y \land y \succ z \rightarrow x \succ z$

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## Results

## The relation $\succeq = \succ \cup \sim$ is a weak order (complete and transitive)

Thus:

 $\exists f: A \mapsto \mathbb{R}$  such that

$$x \succ y \leftrightarrow f(x) > f(y)$$
 and  $x \sim y \leftrightarrow f(x) = f(y)$ 

But this is an ordinal measure.

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# Creating and Comparing objects: rods



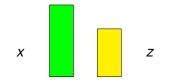
#### Figure 6: Comparing x to y

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# Creating and Comparing objects: rods



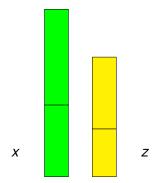
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# Creating and Comparing objects: rods

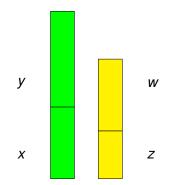


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# Creating and Comparing objects: rods



#### Figure 6: Comparing x to y

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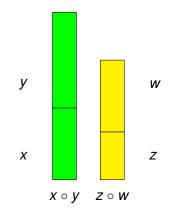


Figure 6: Comparing x to y

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# Creating and Comparing objects: rods

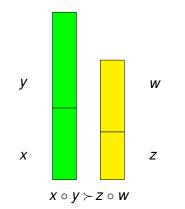


Figure 6: Comparing x to y

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## What are we looking for?

### We need a function *f* such that:

$$f(x \circ y) = f(x) + f(y)$$
$$x \succ y \land z \sim w \to x \circ z \succ y \circ w$$

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# More comparisons

## Consider 5 objects x, y, z, w, t

and the following empirical observations:

$$x \circ t \succ z \circ w \succ x \circ y \succ t \succ w \succ z \succ y \succ x$$

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## More numerical representations

Consider now the following numerical representations:

	$L_1$	$L_2$	L <sub>3</sub>
x	14	10	14
y	15	91	16
Ζ	20	92	17
w	21	93	18
t	28	99	29

 $L_1$ ,  $L_2$  and  $L_3$  capture the simple order among  $\alpha_{1-5}$ , but  $L_2$  fails to capture the order among the combinations of objects.



## If we compare new combinations

For  $L_1: y \circ z \sim x \circ w$ For  $L_3: y \circ z \succ x \circ w$ 

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#### If we compare new combinations

For  $L_1$ :  $y \circ z \sim x \circ w$ For  $L_3$ :  $y \circ z \succ x \circ w$ 

#### We need to establish how sequences are measured.

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## Creating standard sequences

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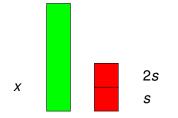
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## Creating standard sequences



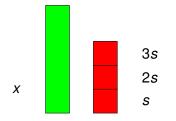
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## Creating standard sequences



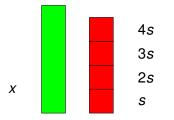
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## Creating standard sequences



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## Creating standard sequences



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## Creating standard sequences

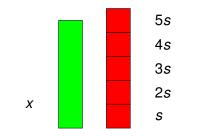


Figure 7:  $5s \succ x \succ 4s$ : If f(s) = 1 then 5 > f(x) > 4

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## How to converge?

## First option

Create smaller standards repeat until for some *s* you obtain  $x \sim s \circ s \circ s \cdots s$  k times. Then f(x) = kf(s).

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# How to converge?

#### First option

Create smaller standards repeat until for some *s* you obtain  $x \sim s \circ s \circ s \cdots s$  k times. Then f(x) = kf(s).

### Second option

Make copies of the object Concatenate the copies Repeat until  $x \circ x \circ \cdots x$  n times  $\sim s \circ s \circ \cdots s$  m times Then nf(x) = mf(s).

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## What do we get?

## Any object is compared to a sequence of standards/units

Independently from what the standard/unit is, the ratio of units between any two objects remains constant.

# What do we get?

## Any object is compared to a sequence of standards/units

Independently from what the standard/unit is, the ratio of units between any two objects remains constant.

## This is a ratio scale.

## New setting

## Consider the following case:

you observe a system at time  $t_1$  and then the same system at time  $t_2$  and you want to represent the difference between the two states.

## New setting

## Consider the following case:

you observe a system at time  $t_1$  and then the same system at time  $t_2$  and you want to represent the difference between the two states.

What is standard here?

## Temperature

# You need to establish an origin with respect to which measure differences

You then arbitrary establish as standard a state of the system you can objectively observe: icing! The temperature where the water ices:  $t_i$ .

## Temperature

# You need to establish an origin with respect to which measure differences

You then arbitrary establish as standard a state of the system you can objectively observe: icing! The temperature where the water ices:  $t_i$ .

This is the origin of your measures



#### But we also need a standard sequence for the distance

We establish another objectively observable state: boiling. The temperature where the water boils:  $t_b$ .

## Temperature

## But we also need a standard sequence for the distance

We establish another objectively observable state: boiling. The temperature where the water boils:  $t_b$ .

The standard  $\frac{t_b - t_i}{100}$  is your unit

## What do we get?

Any state is compared to a sequence of standards/units, with respect a common origin

Independently from the origin and the unit, the ratio among the differences of units remains constant.

## What do we get?

Any state is compared to a sequence of standards/units, with respect a common origin

Independently from the origin and the unit, the ratio among the differences of units remains constant.

This is an interval scale.

# Summarising

#### Ordinal scales

Any monotone non decreasing transformation of the scale delivers the same information with respect to the empirical observations and the order between them.

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# Summarising

#### Ordinal scales

Any monotone non decreasing transformation of the scale delivers the same information with respect to the empirical observations and the order between them.

#### Ratio scales

Any proportional transformation (of the type  $\alpha x$ ) of the scale delivers the same information with respect to the empirical observations and the order between them.

# Summarising

#### Ordinal scales

Any monotone non decreasing transformation of the scale delivers the same information with respect to the empirical observations and the order between them.

#### Ratio scales

Any proportional transformation (of the type  $\alpha x$ ) of the scale delivers the same information with respect to the empirical observations and the order between them.

#### Interval scales

Any affine transformation (of the type  $\alpha x + \beta$ ) of the scale delivers the same information with respect to the empirical observations and the order between them.

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## What about psychometrics?

Factor analysis (or other multivariate statistics) upon multidimensional responses to psychological stimuli.

- Irregular scales
- Observation bias
- Self confirming bias

# Meaningfulness 1

## Each type of scale allows a certain type of admissible transformations which do not modify arbitrarily the empirical observations

 $\text{Ordinal} \quad f(x) \geq f(y) \quad \Leftrightarrow \quad \Phi(f(x)) \geq \Phi(f(y))$ 

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# Meaningfulness 1

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## Each type of scale allows a certain type of admissible transformations which do not modify arbitrarily the empirical observations

Ordinal 
$$f(x) \ge f(y) \iff \Phi(f(x)) \ge \Phi(f(y))$$
  
Ratio  $\frac{f(x)}{f(y)} = k \iff \frac{\Phi(f(x))}{\Phi(f(y))} = k$ 

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## Meaningfulness 1

#### Each type of scale allows a certain type of admissible transformations which do not modify arbitrarily the empirical observations

Ordinal	$f(x) \geq f(y)$	$\Leftrightarrow$	$\Phi(f(x)) \ge \Phi(f(y))$
Ratio	$\frac{f(x)}{f(y)} = k$	$\Leftrightarrow$	$\frac{\Phi(f(x))}{\Phi(f(y))} = k$
Interval	$\frac{f(x) - f(y)}{f(z) - f(w)} = k$	$\Leftrightarrow$	$\frac{\Phi(f(x))}{\Phi(f(y))} = k$ $\frac{\Phi(f(x)) - \Phi(f(y))}{\Phi(f(x)) - \Phi(f(w))} = k$

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## Meaningfulness 2

#### Manipulations

Any type of manipulation of numerical information needs to respect the admissible transformations property. In this case we talk about meaningful manipulations.

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#### $x \succ y \succ z \succ w \succ t$

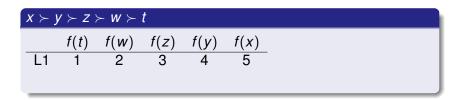
$$f(t)$$
  $f(w)$   $f(z)$   $f(y)$   $f(x)$ 

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$x \succ y \succ z \succ w \succ t$								
		f(t)	f(w)	f(z)	f(y)	f(x)		
	L1	1	2	3	4	5		
	L2	1	2	3	4	10		

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$x \succ y \succ z \succ w \succ t$								
	f(t)	f(w)	f(z)	f(y)	f(x)			
L1	1	2	3	4	5			
L2	1	2	3	4	10			

The mean of L1 is 3 and the mean object is z. The mean of L2 is 4 and the mean object is y. The median instead is always z independently from any numerical coding of the ordinal scale.

A mean is meaningless in presence of ordinal information, while a median is meaningful.

# More about manipulations

alternatives	$g_1$	$g_2$
h	2000	500
а	160	435
b	400	370
С	640	305
d	880	240
е	1120	175
f	1360	110
g	1600	45

Table 2: Weighted sum

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# More about manipulations

alternatives	$g_1$	$g_2$	$g_1^n$	$g_2^n$	
h	2000	500	100.00	100.00	
а	160	435	8.00	87.00	
b	400	370	20.00	74.00	
С	640	305	32.00	61.00	
d	880	240	44.00	48.00	
е	1120	175	56.00	35.00	
f	1360	110	68.00	22.00	
g	1600	45	80.00	9.00	

Table 2: Weighted sum

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# More about manipulations

alternatives	$g_1$	$g_2$	$g_1^n$	$g_2^n$	Score	Rank
h	2000	500	100.00	100.00	100.0	1
а	160	435	8.00	87.00	47.5	2
b	400	370	20.00	74.00	47.0	3
С	640	305	32.00	61.00	46.5	4
d	880	240	44.00	48.00	46.0	5
е	1120	175	56.00	35.00	45.5	6
f	1360	110	68.00	22.00	45.0	7
g	1600	45	80.00	9.00	44.5	8

Table 2: Weighted sum

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# More about manipulations

alternatives	$g_1$	$g_2$	$g_1^n$	$g_2^n$	Score	Rank
h	2000	700	100.00	100.00		
а	160	435	8.00	62.14		
b	400	370	20.00	52.86		
С	640	305	32.00	43.57		
d	880	240	44.00	34.29		
е	1120	175	56.00	25.00		
f	1360	110	68.00	15.71		
g	1600	45	80.00	6.43		

Table 3: Weighted sum

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# More about manipulations

alternatives	$g_1$	$g_2$	$g_1^n$	$g_2^n$	Score	Rank
h	2000	700	100.00	100.00	100.0	1
а	160	435	8.00	62.14	35.07	8
b	400	370	20.00	52.86	36.43	7
С	640	305	32.00	43.57	37.79	6
d	880	240	44.00	34.29	39.14	5
е	1120	175	56.00	25.00	40.50	4
f	1360	110	68.00	15.71	41.86	3
g	1600	45	80.00	6.43	43.21	2

Table 3: Weighted sum

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# More about manipulations

alternatives	$g_1$	$g_2$	$g_1^n$	$g_2^n$	Score	Rank
h	2000	700	100.00	100.00	100.0	1
а	165	450	8.25	64.29	36.27	8
b	400	370	20.00	52.86	36.43	7
С	640	305	32.00	43.57	37.79	6
d	880	240	44.00	34.29	39.14	5
е	1120	175	56.00	25.00	40.50	4
f	1360	110	68.00	15.71	41.86	3
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Table 4: Weighted sum

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## More about manipulations

alternatives	$g_1$	$g_2$	$g_1^n$	$g_2^n$	Score	Rank
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d	880	240	44.00	34.29	39.14	5
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g	1600	45	80.00	6.43	43.21	2

Table 4: Weighted sum

J.-Ch. Billaut, D. Bouyssou, Ph. Vincke, "Should you believe the Shanghai index?" *Scientometrics*, vol. 84, 237 - 263, 2010.

## **Usefulness 1**

Consider  $f(x_1) \cdots f(x_n)$  the ratio scale measurement of the set  $A = \{x_1 \cdots x_n\}$ . Then if  $\Phi(f(x_j)) = \alpha f(x_j)$  is an admissible transformation

IF 
$$\frac{\sum_{j=1}^{n} f(x_j)}{n} = k$$
 THEN  $\frac{\sum_{j=1}^{n} \Phi(f(x_j))}{n} = \alpha k$   
IF  $(\prod_{j=1}^{n} f(x_j))^{1/n} = k$  THEN  $(\prod_{j=1}^{n} \Phi(f(x_j)))^{1/n} = \alpha k$ 

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## **Usefulness 2**

# Both the arithmetic mean and the geometric mean are meaningful manipulations of ratio scales measurement.

But if  $f(x_j)$  are the measures of the edges of a solid, the arithmetic mean tells us nothing, while the geometric mean tells us something about the volume of the solid.

## **Usefulness 2**

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But if  $f(x_j)$  are the measures of the edges of a solid, the arithmetic mean tells us nothing, while the geometric mean tells us something about the volume of the solid.

#### Not all meaningful manipulations are useful



- Racial and Religious Statistics
- Cultural misunderstandings and misinterpretations
- Historical biases



- Racial and Religious Statistics
- Cultural misunderstandings and misinterpretations
- Historical biases

# Not all meaningful and useful manipulations are legitimated

## What is a statistic?

Describe a population through a number of features in a synthetic way, summarising it

- We need to establish who the population is.
- We need to establish which are the relevant features.
- We need empirical observations.

## **Descriptive Statistics**

# Describe a population using summarising indexes such as means, medians, deviations etc.

- What is the average age of the voters for X?
- What is the median age of positively tested Covid-19 patients recovered in ICU?
- How is the population clustered following residence and age?

## **Inferential Statistics**

# Try to infer the likelihood of events out of empirical observations upon a given population

- What is the likelihood of X being elected given the age distribution?
- What is the likelihood of getting seriously ill once positively tested?
- How do we expect the behaviour of the population to evolve?

Two ways to make a statistic

# Observe the whole population and describe one or more features

Observe a sample of the population and describe one or more features

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### Two ways to make a statistic

# Observe the whole population and describe one or more features

Observe a sample of the population and describe one or more features

#### NB. Samples need to be representative of the population

Empirical observations which do not observe the whole population or a representative sample ARE NOT statistics



# Testing 1 out of any 100 lamps provides a statistic? Of what?

- Are the daily results of the COVID-19 tests a statistic? Of what?
- Which empirical observation constitutes a statistic of the COVID-19 disease within the French population?

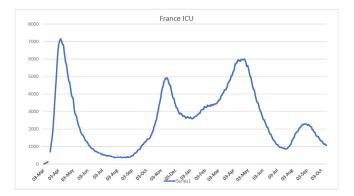


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### A French statistic



#### Figure 8: French ICU patients daily

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## How to perform a statistic?

#### **Direct observation**

Observe a population or a sample through one or more variables (features), test one or more hypotheses and observe any correlation among them.

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#### **Direct observation**

Observe a population or a sample through one or more variables (features), test one or more hypotheses and observe any correlation among them.

#### Experimental observation

Observe a population or a sample as before, then modify the parameters of the observation and test again. This could reveal correlations not directly observable.

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#### Experimental observation

Observe a population or a sample as before, then modify the parameters of the observation and test again. This could reveal correlations not directly observable.

#### NB. Experimental design biases

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# Some fun

- More than 98 percent of convicted felons are bread users.
- Fully HALF of all children who grow up in bread-consuming households score below average on standardised tests.
- In the 18th century, when virtually all bread was baked in the home, the average life expectancy was less than 50 years;
- More than 90 percent of violent crimes are committed within 24 hours of eating bread.
- Primitive tribal societies that have no bread exhibit a low incidence of cancer, Alzheimer's, Parkinson's disease, and osteoporosis.
- Bread has been proven to be addictive. Subjects deprived of bread and given only water to eat begged for bread after as little as two days.
- Most American bread eaters are utterly unable to distinguish between significant scientific fact and meaningless statistical babbling.

## Correlations

Empirical observations can be correlated and so statistics:

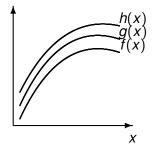


Figure 9: Three correlated frequencies

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### However ...

#### We cannot claim

 $\forall x \ g(x)$  is a consequence of f(x) and the same among any pair of the frequencies

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### However ...

#### We cannot claim

 $\forall x \ g(x)$  is a consequence of f(x) and the same among any pair of the frequencies

#### What are we talking exactly about?

Logical implication:  $\alpha \rightarrow \beta$ Material implication:  $A \subseteq B$ Causality: *A* is the cause of *B* 

## **Different causalities**

#### Logical causality

B is a logical consequence of A

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## **Different causalities**

#### Logical causality

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#### Counterfactual causality

If A was not the case then B will never hold.

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## **Different causalities**

#### Logical causality

B is a logical consequence of A

#### Counterfactual causality

If A was not the case then B will never hold.

#### Conditional causality

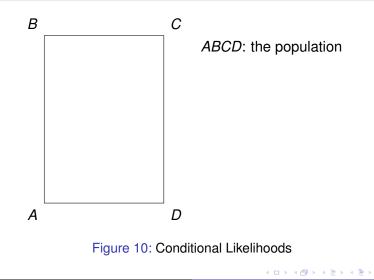
P(B|A) > P(B): the likelihood of *B* occurring when *A* is the case is larger than the likelihood of *B*.

### Conditional inferences and likelihoods

#### Consider disease A with 1% presence among the population

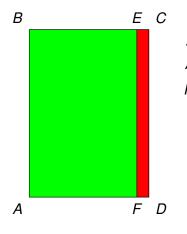
If you take test *B* which is 99% reliable and it is positive, what is the probability you are indeed an *A* patient?

## Visual conditionals



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## Visual conditionals



ABCD: the population ABEF: the healthy FECD: the sick

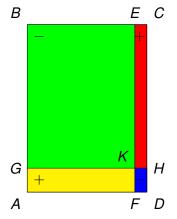
#### Figure 10: Conditional Likelihoods

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## Visual conditionals



ABCD: the population ABEF: the healthy FECD: the sick AGKF: the false positive GBEK: the true negative FKHD: the false negative KECH: the true positive

#### Figure 10: Conditional Likelihoods

# Conditioning

#### Suppose you are positively tested

What you really know is that you have a positive test which means you are in one among the two areas: the false positive and the true positive. The probability of being sick is thus, the portion of true positive among all the positive tested

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$$P(S|+) = rac{ extsf{KECH}}{ extsf{KECH} + extsf{AGKF}}$$

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## **Bayes** Theorem

$$P(A|B) = rac{P(B|A)P(A)}{P(B)}$$

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# Conclusions

- Do not play with numbers.
- Pay attention to the formal properties number satisfy and need to satisfy.
- Pay attention to the purpose for which numbers are adopted as a model of the reality.
- Pay attention to who uses the numbers, how and where. Do not hesitate to be critical.
- Be honest with you, the clients and the citizens.

## References

Two essential readings:

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