

Conjoint measurement

A brief introduction

Denis Bouyssou

CNRS-LAMSADE
Paris, France

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Motivation

Typical problem

Comparing holiday packages

	cost	# of days	travel time	category of hotel	distance to beach	Wifi	cultural interest
<i>A</i>	200 €	15	12 h	***	45 km	Y	++
<i>B</i>	425 €	18	15 h	****	0 km	N	--
<i>C</i>	150 €	4	7 h	**	250 km	N	+
<i>D</i>	300 €	5	10 h	***	5 km	Y	-

Central problems

- helping a DM choose between these packages
- helping a DM structure his/her preferences

Introduction

Context: decision analysis

- careful analysis of objectives
- careful analysis of attributes
- careful selection of alternatives
- availability of the DM

Context: recommendation systems

- no analysis of objectives
- attributes as available
- alternatives as available
- limited access to the user

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Introduction

Basic model

- additive value function model

$$x \succsim y \Leftrightarrow \sum_{i=1}^n v_i(x_i) \geq \sum_{i=1}^n v_i(y_i)$$

x, y : alternatives

x_i : “evaluation” of alternative x on attribute i

$v_i(x_i)$: number

- underlies most existing MCDM techniques

Underlying theory: conjoint measurement

- Economics (Debreu, 1960)
- Psychology (Luce & Tukey, 1964)
- tool to help **structure preferences**

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Part I

Classical theory: conjoint measurement

Aside: measurement of physical quantities

Lonely individual on a desert island

- no tools, no books, no knowledge of Physics
- wants to rebuild a system of physical measures

A collection a rigid straight rods

- problem: measuring the **length** of these rods
 - pre-theoretical intuition
 - length
 - softness, beauty

3 main steps

- comparing objects
- creating and comparing new objects
- creating standard sequences

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$\lambda_2 = \lambda \cup \sim$ is a weak order

- $$a \succ b \Leftrightarrow \Phi(a) > \Phi(b) \qquad a \sim b \Leftrightarrow \Phi(a) = \Phi(b)$$

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Concatenation

Constraints induced by concatenation

- we want to be able to deduce $\Phi(a \circ b)$ from $\Phi(a)$ and $\Phi(b)$
- simplest requirement

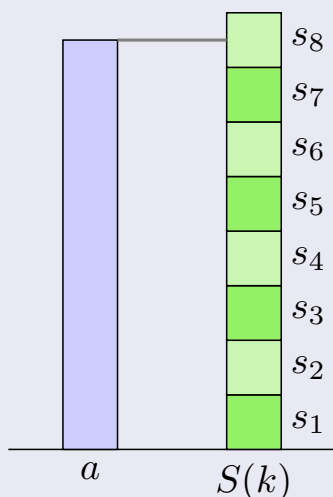
$$\Phi(a \circ b) = \Phi(a) + \Phi(b)$$

- monotonicity constraints

$$a \succ b \text{ and } c \sim d \Rightarrow a \circ c \succ b \circ d$$

Step 3: creating and using standard sequences

- choose a **standard** rod
- be able to build **perfect** copies of the standard
- concatenate the standard rod with its perfect copies



$$S(8) \succ a \succ S(7)$$

$$\Phi(s) = 1 \Rightarrow 7 < \Phi(a) < 8$$

Convergence

First method

- choose a smaller standard rod
- repeat the process

Second method

- prepare a perfect copy of the object
- concatenate the object with its perfect copy
- compare the “doubled” object to the original standard sequence
- repeat the process

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Summary

Extensive measurement

- Krantz, Luce, Suppes & Tversky (1971, chap. 3)

4 Ingredients

- 1 well-behaved relations \succ and \sim
- 2 concatenation operation \circ
- 3 consistency requirements linking \succ , \sim and \circ
- 4 ability to prepare perfect copies of some objects in order to build standard sequences

Neglected problems

- many!

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Question

Can this be applied outside Physics?

- no concatenation operation
 - intelligence!
 - pain!

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What is conjoint measurement?

Conjoint measurement

- mimicking the operations of extensive measurement
 - when there are no concatenation operation readily available
 - when several dimensions are involved

Seems overly ambitious

- let us start with a simple example

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Example: Hammond, Keeney & Raiffa, 1999

Choice of an office to rent

- five locations have been identified
- five attributes are being considered
 - *Commute* time (minutes)
 - *Clients*: percentage of clients living close to the office
 - *Services*: ad hoc scale
 - *A* (all facilities), *B* (telephone and fax), *C* (no facility)
 - *Size*: square feet ($\simeq 0.1 \text{ m}^2$)
 - *Cost*: \$ per month

Attributes

- *Commute*, *Size* and *Cost* are **natural** attributes
- *Clients* is a **proxy** attribute
- *Services* is a **constructed** attribute

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Data

	<i>a</i>	<i>b</i>	<i>c</i>	<i>d</i>	<i>e</i>
<i>Commute</i>	45	25	20	25	30
<i>Clients</i>	50	80	70	85	75
<i>Services</i>	<i>A</i>	<i>B</i>	<i>C</i>	<i>A</i>	<i>C</i>
<i>Size</i>	800	700	500	950	700
<i>Cost</i>	1850	1700	1500	1900	1750

Hypotheses and context

- a single cooperative DM
- choice of a single office
- ceteris paribus reasoning seems possible
 - Commute*: decreasing *Clients*: increasing
 - Services*: increasing *Size*: increasing
 - Cost*: decreasing
- **dominance** has meaning

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	<i>a</i>	<i>b</i>	<i>c</i>	<i>d</i>	<i>e</i>
<i>Commute</i>	45	25	20	25	30
<i>Clients</i>	50	80	70	85	75
<i>Services</i>	<i>A</i>	<i>B</i>	<i>C</i>	<i>A</i>	<i>C</i>
<i>Size</i>	800	700	500	950	700
<i>Cost</i>	1850	1700	1500	1900	1750

- *b* dominates alternative *e*
- *d* is “close” to dominating *a*
- divide and conquer: dropping alternatives
 - drop *a* and *e*

	<i>b</i>	<i>c</i>	<i>d</i>
<i>Commute</i>	25	20	25
<i>Clients</i>	80	70	85
<i>Services</i>	<i>B</i>	<i>C</i>	<i>A</i>
<i>Size</i>	700	500	950
<i>Cost</i>	1700	1500	1900

- no more dominance
- assessing **tradeoffs**
- all alternatives except *c* have a common evaluation on *Commute*
- modify *c* in order to bring it to this level
 - starting with *c*, what is the gain on *Clients* that would exactly compensate a loss of 5 min on *Commute*?
 - **difficult** but **central** question
 - bracketing

	c	c'
<i>Commute</i>	20	25
<i>Clients</i>	70	70 + δ
<i>Services</i>	C	C
<i>Size</i>	500	500
<i>Cost</i>	1500	1500

find δ such that $c' \sim c$

Answer

- for $\delta = 8$, I am indifferent between c and c'
- replace c with c'

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	b	c'	d
<i>Commute</i>	25	25	25
<i>Clients</i>	80	78	85
<i>Services</i>	B	C	A
<i>Size</i>	700	500	950
<i>Cost</i>	1700	1500	1900

- all alternatives have a common evaluation on *Commute*
- divide and conquer: dropping attributes
 - drop attribute *Commute*

	b	c'	d
<i>Clients</i>	80	78	85
<i>Services</i>	B	C	A
<i>Size</i>	700	500	950
<i>Cost</i>	1700	1500	1900

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	b	c'	d
<i>Clients</i>	80	78	85
<i>Services</i>	B	C	A
<i>Size</i>	700	500	950
<i>Cost</i>	1700	1500	1900

- check again for dominance
- unfruitful
- assess new tradeoffs
 - neutralize *Services* using *Cost* as reference

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	b	c'	d
<i>Clients</i>	80	78	85
<i>Services</i>	B	C	A
<i>Size</i>	700	500	950
<i>Cost</i>	1700	1500	1900

Questions

- what maximal increase on *Cost* would you be prepared to pay to go from C to B on *Services* for c' ?
 - answer: 250 \$
- what minimal decrease on *Cost* would you ask if we go from A to B on *Services* for d ?
 - answer: 100 \$

	b	c'	c''	d	d'
<i>Clients</i>	80	78	78	85	85
<i>Services</i>	B	C	B	A	B
<i>Size</i>	700	500	500	950	950
<i>Cost</i>	1700	1500	1500 + 250	1900	1900 - 100

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- replacing c' with c''
- replacing d with d'
- dropping *Services*

	b	c''	d'
<i>Clients</i>	80	78	85
<i>Size</i>	700	500	950
<i>Cost</i>	1700	1750	1800

- checking for dominance: c'' is dominated by b
- c'' can be dropped

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- dropping c''

	b	d'
<i>Clients</i>	80	85
<i>Size</i>	700	950
<i>Cost</i>	1700	1800

- no dominance
- question: starting with b what is the additional amount on *Cost* that you would be prepared to pay to increase *Size* by 250?
 - answer: 250 \$

	b	b'	d'
<i>Clients</i>	80	80	85
<i>Size</i>	700	950	950
<i>Cost</i>	1700	1700 + 250	1800

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- replace b with b'
- drop $Size$

	b'	d'
$Clients$	80	85
$Size$	950	950
$Cost$	1950	1800

	b'	d'
$Clients$	80	85
$Cost$	1950	1800

- check for dominance
- d' dominates b'

Conclusion

- Recommend d as the final choice

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Summary

Remarks

- very simple process
- process entirely governed by \succ and \sim
- no question on “intensity of preference”
- notice that **importance** is not even mentioned
 - it is there but in a more complex form than just “weights”
- why be interested in something more complex?

Problems

- set of alternative is small
 - many questions otherwise
- output is not a preference model
 - if new alternatives appear, the process should be restarted
- what are the underlying hypotheses?

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Monsieur Jourdain doing conjoint measurement

Similarity with extensive measurement

- \succ : preference, \sim : indifference
- we have implicitly supposed that they combine nicely

Recommendation: d

- we should be able to prove that $d \succ a$, $d \succ b$, $d \succ c$ and $d \succ e$
- dominance: $b \succ e$ and $d \succ a$
- tradeoffs + dominance: $b \succ c''$, $c'' \sim c'$, $c' \sim c$, $d' \sim d$, $b' \sim b$, $d' \succ b'$

$$\begin{aligned}
 & d \succ a, b \succ e \\
 & c'' \sim c', c' \sim c, b \succ c'' \\
 & \Rightarrow b \succ c \\
 & d \sim d', b \sim b', d' \succ b' \\
 & \Rightarrow d \succ b
 \end{aligned}$$

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Monsieur Jourdain doing conjoint measurement

OK... but where are the standard sequences?

- hidden... but really there!
- standard sequence for length: objects that have exactly the same length
- tradeoffs: preference intervals on distinct attributes that have the same length
 - $c \sim c'$
 - $[25, 20]$ on *Commute* has the same length as $[70, 78]$ on *Client*

	c	c'	f	f'
<i>Commute</i>	20	25	20	25
<i>Clients</i>	70	78	78	82
<i>Services</i>	C	C	C	C
<i>Size</i>	500	500	500	500
<i>Cost</i>	1500	1500	1500	1500

$[70, 78]$ has the same length $[78, 82]$ on *Client*

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Setting

- $N = \{1, 2, \dots, n\}$ set of attributes
- X_i : set of possible levels on the i th attribute
- $X = \prod_{i=1}^n X_i$: set of all conceivable alternatives
 - X include the alternatives under study... and many others
- $J \subseteq N$: subset of attributes
- $X_J = \prod_{j \in J} X_j$, $X_{-J} = \prod_{j \notin J} X_j$
- $(x_J, y_{-J}) \in X$
- $(x_i, y_{-i}) \in X$
- \succsim : binary relation on X : “at least as good as”
- $x \succ y \Leftrightarrow x \succsim y$ and $\text{Not}[y \succsim x]$
- $x \sim y \Leftrightarrow x \succsim y$ and $y \succsim x$

What will be ignored today

Important issues ignored

- structuring of objectives
- from objectives to attributes
- adequate family of attributes
- risk, uncertainty, imprecision

Marginal preference and independence

Marginal preferences

- $J \subseteq N$: subset of attributes
- \succsim_J marginal preference relation induced by \succsim on X_J

$$x_J \succsim_J y_J \Leftrightarrow (x_J, z_{-J}) \succsim (y_J, z_{-J}), \text{ for all } z_{-J} \in X_{-J}$$

Independence

- J is independent for \succsim if

$$[(x_J, z_{-J}) \succsim (y_J, z_{-J}), \text{ for some } z_{-J} \in X_{-J}] \Rightarrow x_J \succsim_J y_J$$
- common levels on attributes other than J do not affect preference

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Independence

Definition

- for all $i \in N$, $\{i\}$ is independent, \succsim is **weakly independent**
- for all $J \subseteq N$, J is independent, \succsim is **independent**

Proposition (Folk)

Let \succsim be a weakly independent weak order on $X = \prod_{i=1}^n X_i$. Then:

- \succsim_i is a weak order on X_i
- $[x_i \succsim_i y_i, \text{ for all } i \in N] \Rightarrow x \succsim y$
- $[x_i \succsim_i y_i, \text{ for all } i \in N \text{ and } x_j \succ_j y_j \text{ for some } j \in N] \Rightarrow x \succ y$

for all $x, y \in X$

Dominance

- as soon as I have a weakly independent weak order
- dominance arguments apply

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Independence in practice

Independence

- it is easy to imagine examples in which independence is violated
 - Main course and Wine example

$$(\text{Fish}, \text{WW}) \succ (\text{Meat}, \text{WW})$$

$$(\text{Meat}, \text{RW}) \succ (\text{Fish}, \text{RW})$$

- it is nearly hopeless to try to work if weak independence is not satisfied
- some (e.g., R. L. Keeney) think that the same is true for independence
- in all cases if independence is violated, things get complicated

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Additive value functions: outline of theory The case of 2 attributes

Outline of theory: 2 attributes

Question

- suppose I can “observe” \succsim on $X = X_1 \times X_2$
 - asking questions to the DM
- what must be supposed to guarantee that I can represent \succsim in the **additive value function** model

$$v_1 : X_1 \rightarrow \mathbb{R}$$

$$v_2 : X_2 \rightarrow \mathbb{R}$$

$$(x_1, x_2) \succsim (y_1, y_2) \Leftrightarrow v_1(x_1) + v_2(x_2) \geq v_1(y_1) + v_2(y_2)$$

- \succsim must be an **independent weak order**

Method

- try building standard sequences and see if it works!

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Uniqueness

Important observation

Suppose that there are v_1 and v_2 such that

$$(x_1, x_2) \succsim (y_1, y_2) \Leftrightarrow v_1(x_1) + v_2(x_2) \geq v_1(y_1) + v_2(y_2)$$

Take $\alpha, \beta_1, \beta_2 \in \mathbb{R}$ with $\alpha > 0$

$$w_1 = \alpha v_1 + \beta_1 \quad w_2 = \alpha v_2 + \beta_2$$

is also a valid representation

Consequences

- fixing $v_1(x_1) = v_2(x_2) = 0$ is harmless
- fixing $v_1(y_1) = 1$ is harmless if $y_1 \succ_1 x_1$

Standard sequences

Preliminaries

- choose arbitrarily two levels $x_1^0, x_1^1 \in X_1$
- make sure that $x_1^1 \succ_1 x_1^0$
- choose arbitrarily one level $x_2^0 \in X_2$
- $(x_1^0, x_2^0) \in X$ is the reference point (origin)
- the preference interval $[x_1^0, x_1^1]$ is the unit

Building a standard sequence on X_2

- find a “preference interval” on X_2 that has the same “length” as the reference interval $[x_1^0, x_1^1]$
- find x_2^1 such that

$$(x_1^0, x_2^1) \sim (x_1^1, x_2^0)$$

$$v_1(x_1^0) + v_2(x_2^1) = v_1(x_1^1) + v_2(x_2^0) \text{ so that}$$

$$v_2(x_2^1) - v_2(x_2^0) = v_1(x_1^1) - v_1(x_1^0)$$

- the structure of X_2 has to be “rich enough”

Standard sequences

Consequences

$$(x_1^0, x_2^1) \sim (x_1^1, x_2^0)$$

$$v_2(x_2^1) - v_2(x_2^0) = v_1(x_1^1) - v_1(x_1^0)$$

- it can be supposed that

$$v_1(x_1^0) = v_2(x_2^0) = 0$$

$$v_1(x_1^1) = 1$$

$$\Rightarrow v_2(x_2^1) = 1$$

Going on

$$(x_1^0, \textcolor{red}{x}_2^1) \sim (x_1^1, \textcolor{red}{x}_2^0)$$

$$(x_1^0, \textcolor{red}{x}_2^2) \sim (x_1^1, \textcolor{red}{x}_2^1)$$

$$(x_1^0, \textcolor{red}{x}_2^3) \sim (x_1^1, \textcolor{red}{x}_2^2)$$

• • •

$$(x_1^0, \textcolor{red}{x}_2^k) \sim (x_1^1, \textcolor{red}{x}_2^{k-1})$$

$$v_2(x_2^1) - v_2(x_2^0) = v_1(x_1^1) - v_1(x_1^0) = 1$$

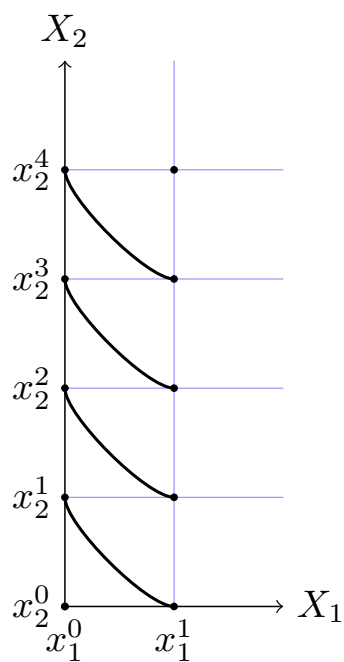
$$v_2(x_2^2) - v_2(x_2^1) = v_1(x_1^1) - v_1(x_1^0) = 1$$

$$v_2(x_2^3) - v_2(x_2^2) = v_1(x_1^1) - v_1(x_1^0) = 1$$

• • •

$$v_2(x_2^k) - v_2(x_2^{k-1}) = v_1(x_1^1) - v_1(x_1^0) = 1$$

$$\Rightarrow v_2(x_2^2) = 2, v_2(x_2^3) = 3, \dots, v_2(x_2^k) = k$$



Standard sequence

Archimedean

- implicit hypothesis for length
 - the standard sequence can reach the length of any object

$$\forall x, y \in \mathbb{R}, \exists n \in \mathbb{N} : ny > x$$

- a similar hypothesis has to hold here
- rough interpretation
 - there are not “infinitely” liked or disliked consequences

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Building a standard sequence on X_1

$$(x_1^2, x_2^0) \sim (x_1^1, x_2^1)$$

$$(x_1^3, x_2^0) \sim (x_1^2, x_2^1)$$

...

$$(x_1^k, x_2^0) \sim (x_1^{k-1}, x_2^1)$$

$$v_1(x_1^2) - v_1(x_1^1) = v_2(x_2^1) - v_2(x_2^0) = 1$$

$$v_1(x_1^3) - v_1(x_1^2) = v_2(x_2^1) - v_2(x_2^0) = 1$$

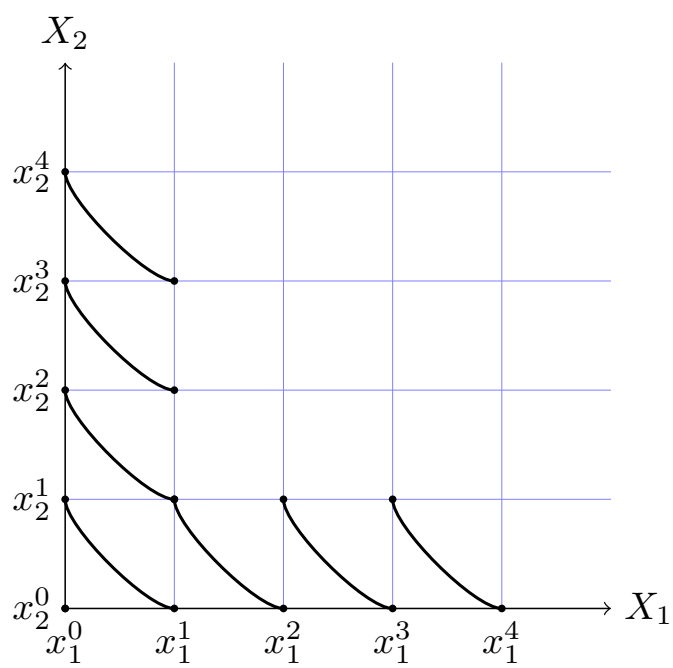
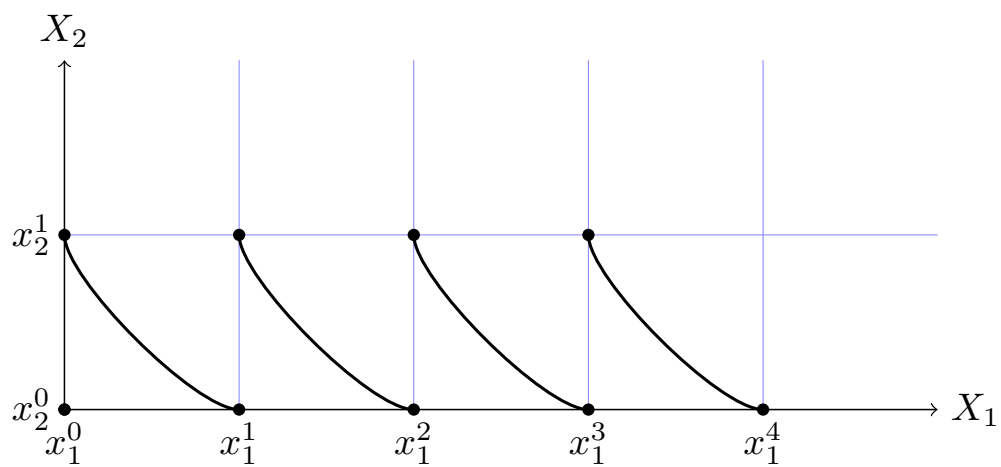
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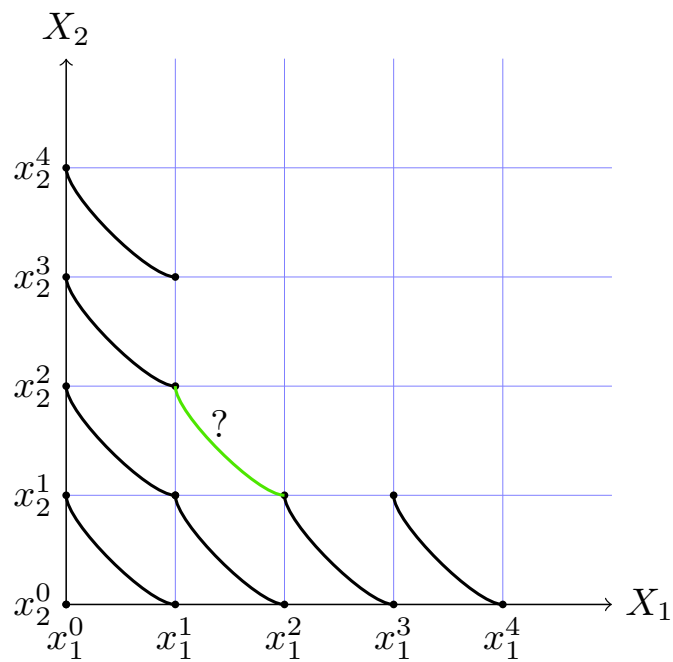
$$v_1(x_1^k) - v_1(x_1^{k-1}) = v_2(x_2^1) - v_2(x_2^0) = 1$$

$$v_1(x_1^2) = 2, v_1(x_1^3) = 3, \dots, v_1(x_1^k) = k$$

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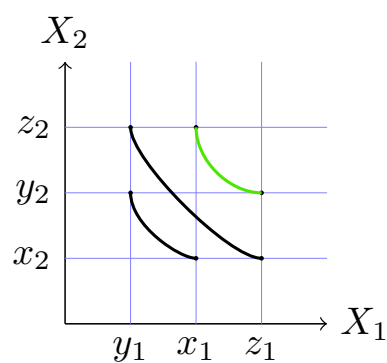






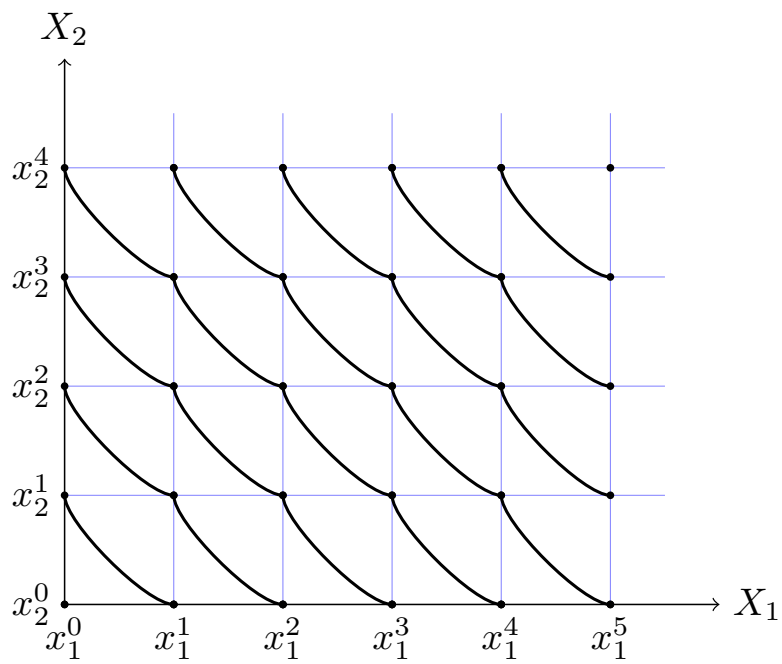
Thomsen condition

$$\begin{aligned}
 (x_1, x_2) &\sim (y_1, y_2) \\
 &\text{and} \quad \Rightarrow (x_1, z_2) \sim (z_1, y_2) \\
 (y_1, z_2) &\sim (z_1, x_2)
 \end{aligned}$$



Consequence

- there is an additive value function on the grid

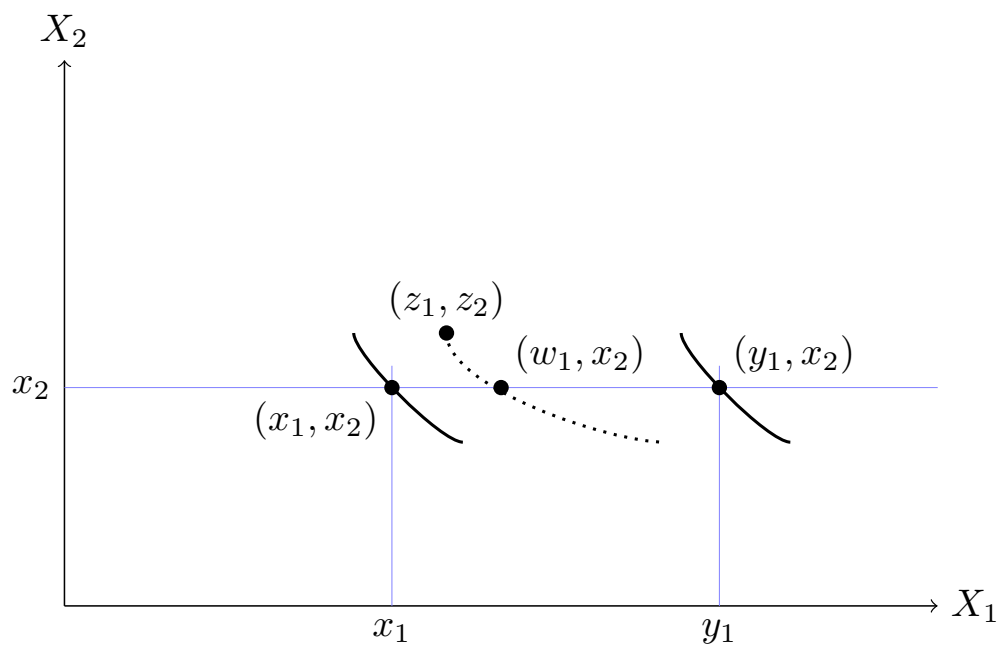


Summary

- we have defined a “grid”
- there is an additive value function on the grid
- iterate the whole process with a “denser grid”

Hypotheses

- Archimedean: every strictly bounded standard sequence is finite
- essentiality: both \succ_1 and \succ_2 are nontrivial
- restricted solvability



$$\left. \begin{array}{l} (y_1, x_2) \succ (z_1, z_2) \\ (z_1, z_2) \succ (x_1, x_2) \end{array} \right\} \Rightarrow \exists w_1 \text{ such that } (z_1, z_2) \sim (w_1, x_2)$$

Basic result

Theorem (2 attributes)

If

- restricted solvability holds
- each attribute is essential

then

the additive value function model holds

if and only if

\succsim is an independent weak order satisfying the Thomsen and the Archimedean conditions

The representation is unique up to scale and location

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General case

Good news

- entirely similar...
- with a very nice surprise: Thomsen can be forgotten
 - if $n = 2$, independence is identical with weak independence
 - if $n > 3$, independence is much stronger than weak independence

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Basic result

Theorem (more than 2 attributes)

If

- restricted solvability holds
- at least three attributes are essential

then

the additive value function model holds

if and only if

\succsim is an independent weak order satisfying the Archimedean condition

The representation is unique up to scale and location

Independence and even swaps

Even swaps technique

- assessing tradeoffs...
- after having suppressed attributes

Implicit hypothesis

- what happens on these attributes do not influence tradeoffs
- this is another way to formulate independence

Assessing value functions

Direct technique

- check independence
- build standard sequences
 - “weights” (importance) has no explicit rôle
 - do not even pronounce the word!!

Problems

- many questions
- questions on fictitious alternatives
- rests on indifference judgments
- discrete attributes
- propagation of “errors”

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Indirect techniques

Principle

- select a number of reference alternatives that the DM knows well
- rank order these alternatives
- test, using LP, if this information is compatible with an additive value function
 - if yes, present a central one
 - interact with the DM
 - apply the resulting function to the whole set of alternatives
 - if not
 - interact with the DM

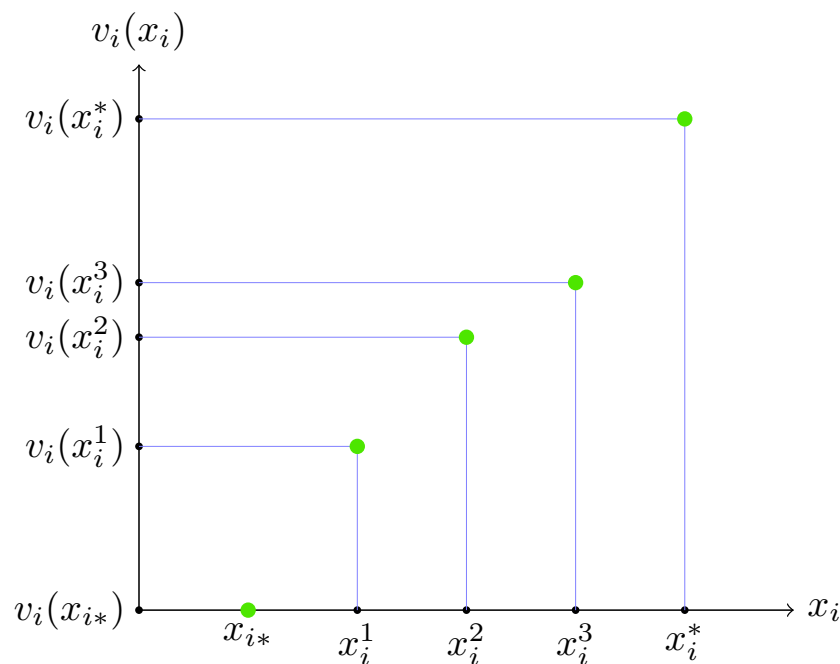
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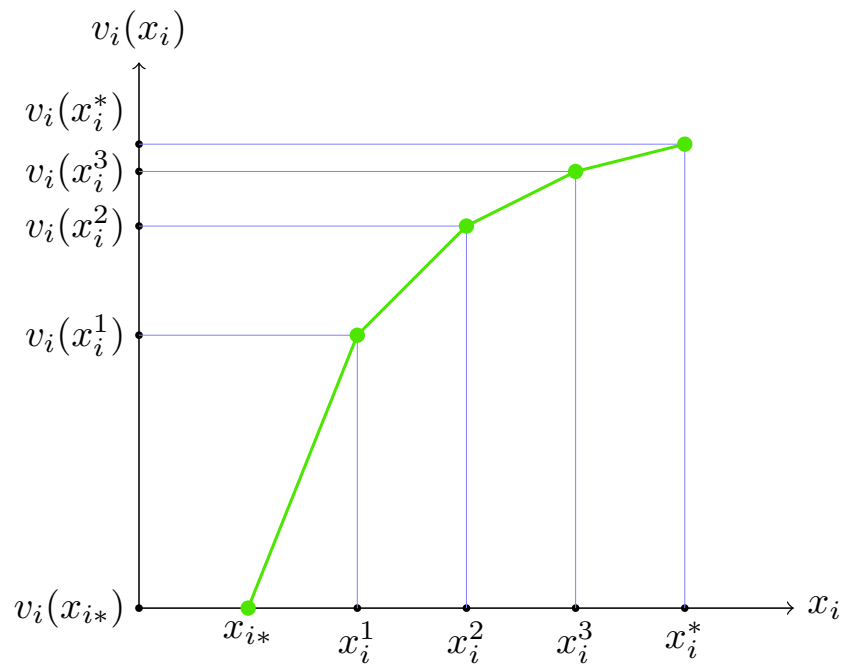
UTA: decision variables

Aim

- assess v_1, v_2, \dots, v_n
- normalization
 - x_{i*} : worst level on attribute i
 - x_i^* : best level on attribute i
 - $v_1(x_{1*}) = v_2(x_{2*}) = \dots = v_n(x_{n*}) = 0$
 - $\sum_{i=1}^n v_i(x_i^*) = 1$
- if the attribute is discrete
 - take as many variables as there are levels
- if the attribute is not discrete
 - consider a piecewise linear approximation

- discrete attribute
 - $X_i = \{x_{i*}, x_i^1, x_i^2, \dots, x_i^{r_i}, x_i^*\}$
- continuous attribute
 - choose the number of linear pieces $r_i + 1$
 - $[x_{i*}, x_i^1], [x_i^1, x_i^2], \dots, [x_i^{r_i-1}, x_i^{r_i}], [x_i^{r_i}, x_i^*]$





UTA: constraints

Using these conventions

- for all x , $v(x) = \sum_{i=1}^n v_i(x_i)$ can be expressed as a linear combination of the $\sum_{i=1}^n (r_i + 1)$ variables

$$x \succ y \Leftrightarrow v(x) > v(y)$$

$$v(x) - v(y) + \sigma^+(xy) - \sigma^-(xy) \geq \varepsilon$$

$$x \sim y \Leftrightarrow v(x) = v(y)$$

$$v(x) - v(y) + \sigma^+(xy) - \sigma^-(xy) = 0$$

UTA: LP

$$\text{minimize } Z = \sum_{\text{constraints}} \sigma^+(xy) + \sigma^-(xy)$$

s.t.

one constraint per pair of compared alternatives

normalization constraints

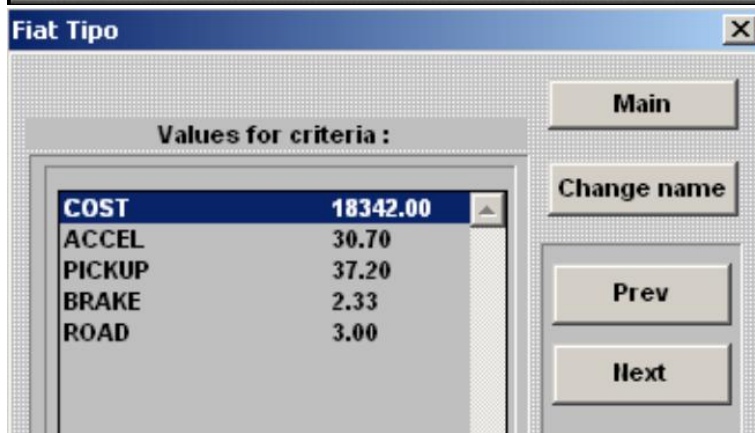
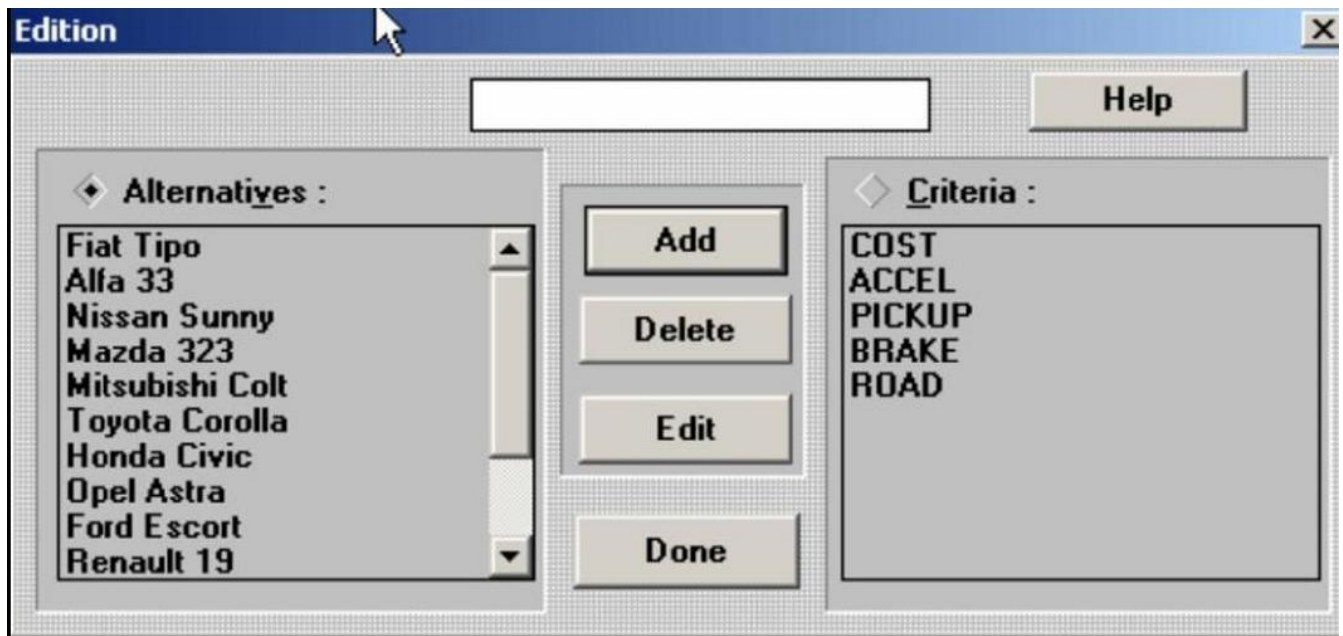
UTA: analyzing results

If $Z^* = 0$

- there is one additive value function compatible with the given information
- there are infinitely many (identically normalized) compatible additive value functions $v \in \mathcal{V}$
- use post-optimality analysis and/or interaction to explore \mathcal{V}

If $Z^* > 0$

- there is no additive value function compatible with the given information
- interact
 - increase the number of linear pieces
 - decrease ε
 - modify ranking
 - diagnostic a failure of independence
 - use approximate function



Additive value functions: implementation Indirect techniques

Summary

Conjoint measurement

- highly consistent theory
- together with practical assessment techniques

Why consider extensions?

- hypotheses may be violated
- assessment is demanding
 - time
 - cognitive effort

Part II

A glimpse at possible extensions

Summary

Additive value function model

- requires independence
- requires a finely grained analysis of preferences

Two main types of extensions

- ① models with interactions
- ② more ordinal models

Interactions

Two extreme models

- additive value function model
 - independence
- decomposable model
 - only weak independence

$$x \succsim y \Leftrightarrow \sum_{i=1}^n v_i(x_i) \geq \sum_{i=1}^n v_i(y_i)$$

$$x \succsim y \Leftrightarrow F[v_1(x_1), \dots, v_n(x_n)] \geq F[v_1(y_1), \dots, v_n(y_n)]$$

Decomposable models

$$x \succsim y \Leftrightarrow F[v_1(x_1), \dots, v_n(x_n)] \geq F[v_1(y_1), \dots, v_n(y_n)]$$

F increasing in all arguments

Result

Under mild conditions, any weakly independent weak order may be represented in the decomposable model

Problem

- all possible types of interactions are admitted
- assessment is a very challenging task

Two main directions

Extensions

- ① work with the decomposable model
 - rough sets
- ② find models “in between additive” and decomposable
 - CP-nets, GAI
 - fuzzy integrals

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Rough sets

Basic ideas

- work within the general decomposable model
- use the same principle as in UTA
- replacing the numerical model by a symbolic one
- infer **decision rules**

IF

$$x_1 \geq a_1, \dots, x_i \geq a_i, \dots, x_n \geq a_n \text{ and}$$

$$y_1 \leq b_1, \dots, y_i \leq b_i, \dots, y_n \leq b_n$$

THEN

$$x \succsim y$$

- many possible variants
- Greco, Matarazzo, Słowiński

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GAI: Example

Choice of a meal: 3 attributes

$$X_1 = \{\text{Steak, Fish}\}$$

$$X_2 = \{\text{Red, White}\}$$

$$X_3 = \{\text{Cake, sherBet}\}$$

Preferences

$$x^1 = (S, R, C) \quad x^2 = (S, R, B) \quad x^3 = (S, W, C) \quad x^4 = (S, W, B)$$

$$x^5 = (F, R, C) \quad x^6 = (F, R, B) \quad x^7 = (F, W, C) \quad x^8 = (F, W, B)$$

$$x^2 \succ x^1 \succ x^7 \succ x^8 \succ x^4 \succ x^3 \succ x^5 \succ x^6$$

- the important is to match main course and wine
- I prefer Steak to Fish
- I prefer Cake to sherBet if Fish
- I prefer sherBet to Cake if Steak

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Example

$$x^1 = (S, R, C) \quad x^2 = (S, R, B) \quad x^3 = (S, W, C) \quad x^4 = (S, W, B)$$

$$x^5 = (F, R, C) \quad x^6 = (F, R, B) \quad x^7 = (F, W, C) \quad x^8 = (F, W, B)$$

$$x^2 \succ x^1 \succ x^7 \succ x^8 \succ x^4 \succ x^3 \succ x^5 \succ x^6$$

Independence

$$x^1 \succ x^5 \Rightarrow v_1(S) > v_1(F)$$

$$x^7 \succ x^3 \Rightarrow v_1(F) > v_1(S)$$

Grouping main course and wine?

$$x^7 \succ x^8 \Rightarrow v_3(C) > v_3(B)$$

$$x^2 \succ x^1 \Rightarrow v_3(B) > v_3(C)$$

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Example

$$\begin{aligned} x^1 &= (S, R, C) & x^2 &= (S, R, B) & x^3 &= (S, W, C) & x^4 &= (S, W, B) \\ x^5 &= (F, R, C) & x^6 &= (F, R, B) & x^7 &= (F, W, C) & x^8 &= (F, W, B) \end{aligned}$$

$$x^2 \succ x^1 \succ x^7 \succ x^8 \succ x^4 \succ x^3 \succ x^5 \succ x^6$$

Model

$$x \succsim y \Leftrightarrow u_{12}(x_1, x_2) + u_{13}(x_1, x_3) \geq u_{12}(y_1, y_2) + u_{13}(y_1, y_3)$$

$$u_{12}(S, R) = 6 \quad u_{12}(F, W) = 4 \quad u_{12}(S, W) = 2 \quad u_{12}(F, R) = 0$$

$$u_{13}(S, C) = 0 \quad u_{13}(S, B) = 1 \quad u_{13}(F, C) = 1 \quad u_{13}(F, S) = 0$$

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Generalized Additive Independence

GAI (Gonzales & Perny)

- axiomatic analysis
- if interdependences are known
 - assessment techniques
 - efficient algorithms (compactness of representation)

What R. L. Keeney would probably say

- the attribute “richness” of meal is missing

GAI

- interdependence within a framework that is quite similar to that of classical theory
- powerful generalization of recent models in Computer Science

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Fuzzy integrals

Origins

- decision making under uncertainty
 - homogeneous Cartesian product
- mathematics
 - integrating w.r.t. a non-additive measure
- game theory
 - cooperative TU games
- multiattribute decisions
 - generalizing the weighted sum

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Example

	Physics	Maths	Economics
a	18	12	6
b	18	7	11
c	5	17	8
d	5	12	13

$$a \succ b \quad d \succ c$$

Preferences

a is fine for Engineering d is fine for Economics

Interpretation: interaction

- having good grades in both
 - Math *and* Physics or
 - Maths *and* Economics
- better than having good grades in both
 - Physics *and* Economics

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Weighted sum

	Physics	Maths	Economics
a	18	12	6
b	18	7	11
c	5	17	8
d	5	12	13

$$a \succ b \Rightarrow 18w_1 + 12w_2 + 6w_3 > 18w_1 + 7w_2 + 11w_3 \Rightarrow w_2 > w_3$$

$$d \succ c \Rightarrow 5w_1 + 17w_2 + 8w_3 > 5w_1 + 12w_2 + 13w_3 \Rightarrow w_3 > w_2$$

Choquet integral

Capacity

$$\mu : 2^N \rightarrow [0, 1]$$

$$\mu(\emptyset) = 0, \mu(N) = 1$$

$$A \subseteq B \Rightarrow \mu(A) \leq \mu(B)$$

Choquet integral

$$0 = x_{(0)} \leq x_{(1)} \leq \cdots \leq x_{(n)}$$

$$\begin{array}{ll} x_{(1)} - x_{(0)} & \mu(\{(1), (2), (3), (4) \dots, (n)\}) \\ x_{(2)} - x_{(1)} & \mu(\{(2), (3), (4) \dots, (n)\}) \\ x_{(3)} - x_{(2)} & \mu(\{(3), (4) \dots, (n)\}) \\ \dots & \dots \\ x_{(n)} - x_{(n-1)} & \mu(\{(n)\}) \end{array}$$

$$\mathcal{C}_\mu(x) = \sum_{i=1}^n [x_{(i)} - x_{(i-1)}] \mu(A_{(i)})$$

$$A_{(i)} = \{(i), (i+1), \dots, (n)\}$$

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Application

	Physics	Maths	Economics
a	18	12	6
b	18	7	11
c	5	17	8
d	5	12	13

$$\mu(M) = 0.1, \mu(P) = 0.5, \mu(E) = 0.5$$

$$\mu(M, P) = 1 > \mu(M) + \mu(P)$$

$$\mu(M, E) = 1 > \mu(M) + \mu(E)$$

$$\mu(P, E) = 0.6 < \mu(P) + \mu(E)$$

$$\mathcal{C}_\mu(a) = 6 \times 1 + (12 - 6) \times 1 + (18 - 12) \times 0.5 = 15.0$$

$$\mathcal{C}_\mu(b) = 7 + (11 - 7) \times 0.6 + (18 - 11) \times 0.5 = 12.9$$

$$\mathcal{C}_\mu(c) = 5 + (8 - 5) \times 1 + (17 - 8) \times 0.1 = 8.9$$

$$\mathcal{C}_\mu(d) = 5 + (12 - 5) \times 1 + (13 - 12) \times 0.5 = 12.5$$

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Choquet integral in MCDM

Properties

- monotone, idempotent, continuous
- preserves weak separability
- tolerates violation of independence
- contains many other aggregation functions as particular cases

Capacities

Fascinating mathematical object:

- Möbius transform
- Shapley value
- interaction indices

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Questions

Hypotheses

- I can compare x_i with x_j
 - attributes are (level) commensurable

Classical model

- I can indirectly compare $[x_i, y_i]$ with $[x_j, y_j]$

Central research question

- how to assess $u : \bigcup_{i=1}^n X_i \rightarrow \mathbb{R}$ so that the levels are commensurate?

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Choquet integral

Assessment

- variety of mathematical programming based approaches

Extensions

- Choquet integral with a reference point (statu quo)
- Sugeno integral (median)
- axiomatization as aggregation functions
- k -additive capacities

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Observations

Classical model

- deep analysis of preference that may not be possible
 - preference are not well structured
 - several or no DM
 - prudence

Idea

- it is not very restrictive to suppose that levels on each X_i can be ordered
- aggregate these orders
- possibly taking importance into account

Social choice

- aggregate the preference orders of the voters to build a collective preference

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Outranking methods

ELECTRE

$x \succsim y$ if

Concordance a “majority” of attributes support the assertion

Discordance the opposition of the minority is not “too strong”

$$x \succsim y \Leftrightarrow \begin{cases} \sum_{i: x_i \succsim_i y_i} w_i \geq s \\ \text{Not}[y_i \succ_i x_i], \forall i \in N \end{cases}$$

Problem

- \succsim may not be complete
- \succsim may not be transitive
- \succsim may have cycles

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Condorcet's paradox

$$x \succsim y \Leftrightarrow |\{i \in N : x_i \succsim_i y_i\}| \geq |\{i \in N : y_i \succsim_i x_i\}|$$

$$1 : x_1 \succ_1 y_1 \succ_1 z_1$$

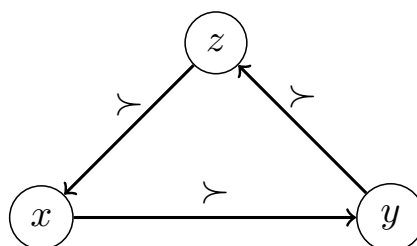
$$2 : z_2 \succ_2 x_2 \succ_2 y_2$$

$$3 : y_3 \succ_3 z_3 \succ_3 x_3$$

$$x = (x_1, x_2, x_3)$$

$$y = (y_1, y_2, y_3)$$

$$z = (z_1, z_2, z_3)$$



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Arrow's theorem

Theorem

The only ways to aggregate weak orders while remaining ordinal are not very attractive...

- dictator (weak order)
- oligarchy (transitive \succ)
- veto (acyclic \succ)

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Ways out

Accepting intransitivity

- find way to extract information in spite of intransitivity
 - ELECTRE I, II, III, IS
 - PROMETHEE I, II

Do not use paired comparisons

- only compare x with carefully selected alternatives
 - ELECTRE TRI
 - methods using reference points

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Conclusion

Fascinating field

- theoretical point of view
 - measurement theory
 - decision under uncertainty
 - social choice theory
- practical point of view
 - rating firms from a social point of view
 - evaluating H_2 -propelled cars

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